

MONTHLY PERFORMANCE REPORT

February 2017

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Version: **V1.0**

Published by the Policy, Engagement & Communication Team

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Key to Columns and symbols used in report

Column Heading	Description
Minimise or Maximise	Indicates whether higher or lower number is better: Minimise = lower is better, maximise = higher is better
Latest Month	The latest month for which performance information is available
Month's Value	Performance to date for the latest month
Month's Target	Target to date for the latest month
Annual Target 2016/17	Annual target for 2016/17
<u>Outcome</u>	<p>Symbol based on a traffic light system; Red, Amber, Green indicating whether an indicator's performance is on track to achieve the annual target. Symbols used and their meaning are:</p> <p> = at risk of missing target</p> <p> = some slippage against target, but still expected to meet year-end target (31/03/2017)</p> <p> = on course to achieve target</p>
Comment	Commentary for indicators not on track providing reasons for low performance and identifying initiatives planned to bring performance back on track
Better or worse than last year	<p>Symbol indicating whether performance for the Latest Month is better or worse than the same month in the previous year. Symbols and their meanings are:</p> <p> = Latest Month's performance is better than the same month last year</p> <p> = Latest Month's performance is worse than the same month last year</p> <p> = Data not available for current or previous year</p>

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Section 1: 2016-2017 Exceptions - Current Month Performance





Comments on Indicators rated Red or Amber
Generated on: 27 March 2017 13:55

Expected Outcome At risk of missing target Responsible OUs Department of the Chief Executive



MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 5.4	Working days lost per FTE due to sickness - excluding school staff [Cumulative]	Aim to Minimise	February 2017	6.72	6.49	7.20			While the Council has met its target for February but is not meeting the required cumulative target for the year to date. HR continue to provide managers with information regarding key areas of sickness to ensure sickness absence is appropriately managed, and to help departments identify trends. The Council still compares favourably with other local authorities and other sectors (latest Local Government Association Workforce Survey shows councils reporting an average of 8.5 days lost per FTE employee).	Policy & Resources Scrutiny


Expected Outcome At risk of missing target Responsible OUs People

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 1.4	Rate of children subject to a Child Protection Plan per 10,000 (not including temps) [Monthly Snapshot]	Goldilocks	February 2017	59.6	45.7-52.3	45.7-52.3			The rate of children remained stable this month. This is because the number of children whose plans were discontinued is consistent with number of children becoming subject of a CP Plan, however the number of children discontinued from a plan is slightly lower than average. This indicator remains at risk of missing target. This indicator is being monitored by managers and work is in place to	People Scrutiny





MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 3.2	Delayed transfers of care from hospital for social care per 100,000 population (ASCOF 2C(2)) [Year to date average]	Aim to Minimise	February 2017	2.08	1.43	1.43			reduce the rate of CP plans. Performance has declined slightly this month, influenced by 5 new delays (4 from acute, 1 from non-acute), but we remain well below the regional average of 3.79. A 7 day a week service is ensuring that discharge flow is supported. An extension of the overnight support service is amongst the initiatives being put in place to both prevent hospital admission and aide timely discharge from hospital.	People Scrutiny





Expected Outcome At risk of missing target Responsible OUs Place

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 1.1	Score against 10 BCS crimes; Theft of vehicle, theft from vehicle, vehicle interference, domestic burglary, theft of cycle, theft from person, criminal damage, common assault, wounding's, robbery. [Cumulative]	Aim to Minimise	February 2017	7604	6754	7389			Southend Community Safety Partnership have progressed a number of key recommendations from the 16/17 Strategic Intelligence Assessment. This includes a multiagency focus on certain key high crime areas such as York Road (Operation Stonegate), a review of crimes that are causing concern (violent crime), and improved strategic and operational links between the key partnership boards. In addition, the in-depth scrutiny review on enforcement is progressing and has considered evidence from the Police and Crime Commissioner and wider stakeholders both from within the Council and external. The BCS Crime breakdown for January 2017: Theft of a vehicle - 4% ; Theft from a vehicle - 10% ; Vehicle interference - 2% ; Burglary in a dwelling - 8% ; Bicycle theft - 6% ; Theft from the person - 3% ; Criminal Damage - 19% ; HMIC Violence Without Injury - 29% ; Wounding (Serious and Other) - 17% ; Robbery (Personal Property) - 2% .	Policy & Resources Scrutiny



MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative]	Aim to Maximise	December 2016	47.79%	54.00%	54.00%			Reported Quarterly This figure is the latest position and will be validated by the end of March 2017. It is unlikely that the set recycling target for 2016/17 will be achieved. Recent government figures have showed a decline in national recycling average rates down to 43.9% with a warning that the Government targets of recycling 50% by 2020 are likely to be missed. This is partly due to the reduction in packaging materials on products, the implementation for charging for carrier bags and the increased pressure on producer responsibility meaning packaging is being recovered by manufacturers and is no longer available to households to recycle. Many large commercial outlets are also required to remove packaging upon delivery of large household appliances which has also had an impact on available material for household recycling. The target figure has also been impacted by the performance of the MBT plant where a smaller than anticipated amount of material is being recycled through the plant.	Place Scrutiny



Expected Outcome Some slippage against target Responsible OUs People

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 1.3	The percentage of children reported to the police as having run away that receive an independent return to home interview [Cumulative]	Aim to Maximise	February 2017	79.2%	85%	85%			The success rate of completed return to home interviews this month is 79.2%. We have had 3 young people who have been prolific missing persons throughout February, 2 of which are LAC children. The police continue to carry out vulnerability checks following any missing episodes.	People Scrutiny
CP 1.5	Rate of Looked After Children (LAC) per 10,000 [Monthly Snapshot]	Goldlocks	February 2017	69	57.3-68.3	57.3-68.3			We remain above target by 17 children, excluding unaccompanied asylum seeking children and are likely to be above target at year end. As previously reported we are	People Scrutiny

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
									implementing strategies to reduce the need for children to become looked after. Strategies include the Placement Panel which offers additional senior management oversight of decision making, and the Edge of Care team who offer support and challenge to families so they continue to provide care for their adolescent children. We are experiencing pressures due to delays in securing hearings in order that final adoption orders are granted, which is due to changes in case law. This means it can take longer for children to leave care via adoption. Further work on our model of practice and the reunification of families will further reduce LAC numbers during 2017/18.	
CP 3.1	Proportion of older people 65 and over who were still at home 91 days after discharge from hospital to rehab/rehab [Rolling Quarter]	Aim to Maximise	February 2017	79.6%	86%	86%			For the reporting period, 103 Adults used the reablement service, 82 Adults were still at home 91 days. An analysis of the 21 Adults not at home will be completed. Over the longer term this indicator will be monitored for impact from the new Domiciliary Care Contract due to commence in May 2017 as this includes a reablement / enablement facet.	People Scrutiny
CP 3.3	The proportion of people who use services who receive direct payments (ASCOF 1C (2A)) [Year to date Snapshot]	Aim to Maximise	February 2017	29.4%	30%	30%			There continues to be a fixed trend just below target, which is echoed by partners in the East Region. Barriers to improved performance in this area are going to be explored, commencing with the analysis of the time take for an Adult to receive a direct payment. This is a replica of the analysis completed by Eastern Region partners and the outcome will be compared.	People Scrutiny

Expected Outcome Some slippage against target
Responsible OUs Public Health

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 3.8	Number of people successfully completing 4 week stop smoking course	Aim to Maximise	February 2017	751	1,150	1,300			Final quit data February is unlikely to be available until the end of April 2017. Department of Health guidelines state that	People Scrutiny

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
	[Cumulative]								successful quits can be registered up to 42 days after a quit date is set.	
CP 3.9	Take up of the NHS Health Check programme - by those eligible [Cumulative]	Aim to Maximise	February 2017	3,958	5,050	5,673			<p>Outreach work is underway. The Health Check bus is sited at 3 locations in Southend (Waitrose, B & Q and Southend Airport) 7 days a week over the next 3 weeks.</p> <p>GPs are continuing to receive support to invite patients in for their NHS Health Check. Some practices are piloting follow up calls to patients that have not responded to invites. Text messages are being sent out to patients to encourage them to make appointments also.</p>	People Scrutiny

Section 2: 2016-2017 Corporate Performance Indicators

Information for all 2013-2014 Corporate Priority Indicators
Generated on: 27 March 2017 13:55



Performance Data Expected Outcome: At risk of missing target 5 On course to achieve target 17 Some slippage against target 6

Aim: SAFE: Priorities • Create a safe environment across the town for residents, workers and visitors. • Work in partnership with Essex Police and other agencies to tackle crime. • Look after and safeguard our children and vulnerable adults.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 1.1	Score against 10 BCS crimes; Theft of vehicle, theft from vehicle, vehicle interference, domestic burglary, theft of cycle, theft from person, criminal damage, common assault, wounding's, robbery. [Cumulative]	Aim to Minimise	February 2017	7604	6754	7389			Carl Robinson*	Policy & Resources Scrutiny
CP 1.2	Adults in contact with secondary mental health services who are in stable accommodation, with or without support. (ASCOF 1H) [Year to date Snapshot]	Aim to Maximise	February 2017	76%	66%	66%			Sharon Houlden	People Scrutiny
CP 1.3	The percentage of children reported to the police as having run away that receive an independent return to home interview [Cumulative]	Aim to Maximise	February 2017	79.2%	85%	85%			John O'Loughlin	People Scrutiny
CP 1.4	Rate of children subject to a Child Protection Plan per 10,000 (not including temps) [Monthly Snapshot]	Goldlocks	February 2017	59.6	45.7-52.3	45.7-52.3			John O'Loughlin	People Scrutiny
CP 1.5	Rate of Looked After Children (LAC) per 10,000 [Monthly Snapshot]	Goldlocks	February 2017	69	57.3-68.3	57.3-68.3			John O'Loughlin	People Scrutiny

Aim: CLEAN: Priorities • Continue to promote the use of green technology and initiatives to benefit the local economy and environment. • Encourage and enforce high standards of environmental stewardship.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 2.1	Number of reported missed collections per 100,000 [Monthly Snapshot]	Aim to Minimise	February 2017	30	45	45			Carl Robinson*	Place Scrutiny
CP 2.2	% acceptable standard of cleanliness: litter [Cumulative]	Aim to Maximise	February 2017	94%	92%	92%			Carl Robinson*	Place Scrutiny
CP 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative]	Aim to Maximise	December 2016	47.79%	54.00%	54.00%			Carl Robinson*	Place Scrutiny

Aim: HEALTHY: Priorities • Actively promote healthy and active lifestyles for all. • Work with the public and private rented sectors to provide good quality housing. • Improve the life chances of our residents, especially our vulnerable children & adults, by working reduce inequalities and social deprivation across our communities.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 3.1	Proportion of older people 65 and over who were still at home 91 days after discharge from hospital to rehab/rehab [Rolling Quarter]	Aim to Maximise	February 2017	79.6%	86%	86%			Sharon Houlden	People Scrutiny
CP 3.2	Delayed transfers of care from hospital for social care per 100,000 population (ASCOF 2C(2)) [Year to date average]	Aim to Minimise	February 2017	2.08	1.43	1.43			Sharon Houlden	People Scrutiny
CP 3.3	The proportion of people who use services who receive direct payments (ASCOF 1C (2A)) [Year to date Snapshot]	Aim to Maximise	February 2017	29.4%	30%	30%			Sharon Houlden	People Scrutiny
CP 3.4	Proportion of adults with learning disabilities in paid employment [Monthly Snapshot]	Aim to Maximise	February 2017	10%	10%	10%			Sharon Houlden	People Scrutiny
CP 3.5	Number of Children Involved with Early Help Assessments (Cumulative)	Aim to Maximise	February 2017	2,049	1,837	2,000			John O'Loughlin	People Scrutiny









MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 3.6	Participation and attendance at council owned / affiliated cultural and sporting activities and events [Cumulative]	Aim to Maximise	February 2017	4,009,624	3,666,667	4,000,000			Scott Dolling	Place Scrutiny
CP 3.7	Public Health Responsibility Deal [Cumulative]	Aim to Maximise	February 2017	48	36	40			James Williams	People Scrutiny
CP 3.8	Number of people successfully completing 4 week stop smoking course [Cumulative]	Aim to Maximise	February 2017	751	1,150	1,300			Liesel Park	People Scrutiny
CP 3.9	Take up of the NHS Health Check programme - by those eligible [Cumulative]	Aim to Maximise	February 2017	3,958	5,050	5,673			Margaret Gray	People Scrutiny

Aim: PROPEROUS: Priorities • Maximise opportunities to enable the planning and development of quality, affordable housing. • Ensure residents have access to high quality education to enable them to be lifelong learners & have fulfilling employment. • Ensure the town is 'open for businesses' and that new, developing and existing enterprise is nurtured and supported. Ensure continued regeneration of the town through a culture led agenda.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 4.3	% of Council Tax for 2016/17 collected in year [Cumulative]	Aim to Maximise	February 2017	92.40%	92.20%	97.20%			Joe Chesterton	Policy & Resources Scrutiny
CP 4.4	% of Non-Domestic Rates for 2016/17 collected in year [Cumulative]	Aim to Maximise	February 2017	92.00%	91.60%	97.80%			Joe Chesterton	Policy & Resources Scrutiny
CP 4.5	Major planning applications determined in 13 weeks [Cumulative]	Aim to Maximise	February 2017	92.86%	79.00%	79.00%			Peter Geraghty	Place Scrutiny
CP 4.6	Minor planning applications determined in 8 weeks [Cumulative]	Aim to Maximise	February 2017	90.22%	84.00%	84.00%			Peter Geraghty	Place Scrutiny
CP 4.7	Other planning applications determined in 8 weeks [Cumulative]	Aim to Maximise	February 2017	94.87%	90.00%	90.00%			Peter Geraghty	Place Scrutiny
CP 4.8	Current Rent Arrears as % of rent due [Monthly Snapshot]	Aim to Minimise	February 2017	1.36%	1.7%	1.7%			Sharon Houlden	Policy and Resources Scrutiny
CP 4.9	The % of children in good or outstanding Schools [Monthly]	Aim to Maximise	February 2017	84.71%	75%	75%			Brin Martin	People Scrutiny

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
	Snapshot]									

Aim: EXCELLENT: Priorities • Work with & listen to our communities & partners to achieve better outcomes for all • Enable communities to be self-sufficient & foster pride in the town • Promote & lead an entrepreneurial, creative & innovative approach to the development of our town.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2016/17	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 5.1	Number of hours delivered through volunteering in Culture Services [Cumulative]	Aim to Maximise	February 2017	15,812	11,917	13,000			Scott Dolling	Place Scrutiny
CP 5.2	Govmetric Measurement of Satisfaction (3 Channels - Phones, Face 2 Face & Web) [Cumulative]	Aim to Maximise	February 2017	86.32%	80.00%	80.00%			Nick Corrigan; Joanna Ruffle	Policy & Resources Scrutiny
CP 5.3	Number of payments made online [Cumulative]	Aim to Maximise	February 2017	58,811	45,826	50,000			Joanna Ruffle	Policy & Resources Scrutiny
CP 5.4	Working days lost per FTE due to sickness - excluding school staff [Cumulative]	Aim to Minimise	February 2017	6.72	6.49	7.20			Joanna Ruffle	Policy & Resources Scrutiny

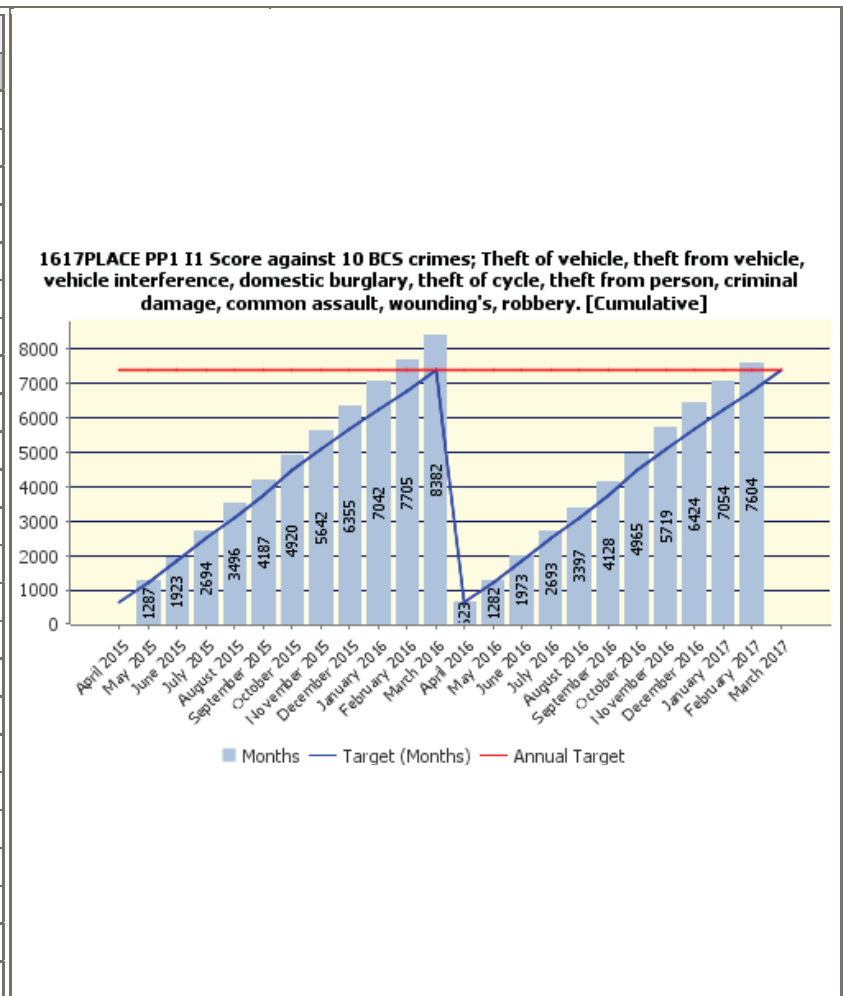
Section 3: Detail of indicators rated Red or Amber

Aim: SAFE: Priorities • Create a safe environment across the town for residents, workers and visitors. • Work in partnership with Essex Police and other agencies to tackle crime. • Look after and safeguard our children and vulnerable adults.

Expected Outcome: At risk of missing target 2 Some slippage against target 2

CP 1.1	Score against 10 BCS crimes; Theft of vehicle, theft from vehicle, vehicle interference, domestic burglary, theft of cycle, theft from person, criminal damage, common assault, wounding's, robbery. [Cumulative]			<p>February 2017 result</p>
Expected Outcome		Format	Aim to Minimise	
Managed By	Carl Robinson*			
Year Introduced	2007			

Date Range 1		
	Value	Target
April 2015	N/A	626
May 2015	1287	1231
June 2015	1923	1857
July 2015	2694	2532
August 2015	3496	3102
September 2015	4187	3773
October 2015	4920	4478
November 2015	5642	5078
December 2015	6355	5665
January 2016	7042	6235
February 2016	7705	6754
March 2016	8382	7389
April 2016	623	626
May 2016	1282	1231
June 2016	1973	1857
July 2016	2693	2532
August 2016	3397	3102
September 2016	4128	3773
October 2016	4965	4478
November 2016	5719	5078
December 2016	6424	5665
January 2017	7054	6235
February 2017	7604	6754
March 2017		7389




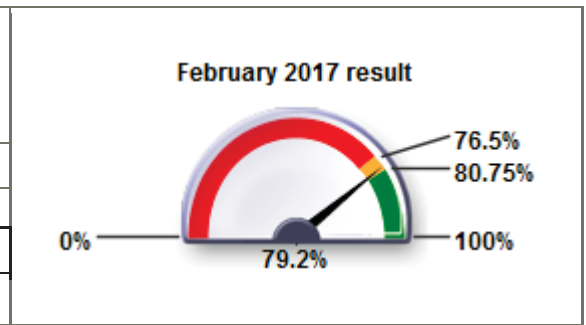
Southend Community Safety Partnership have progressed a number of key recommendations from the 16/17 Strategic Intelligence Assessment. This includes a multiagency focus on certain key high crime areas such as York Road (Operation Stonegate), a review of crimes that are

causing concern (violent crime), and improved strategic and operational links between the key partnership boards. In addition, the in-depth scrutiny review on enforcement is progressing and has considered evidence from the Police and Crime Commissioner and wider stakeholders both from within the Council and external.

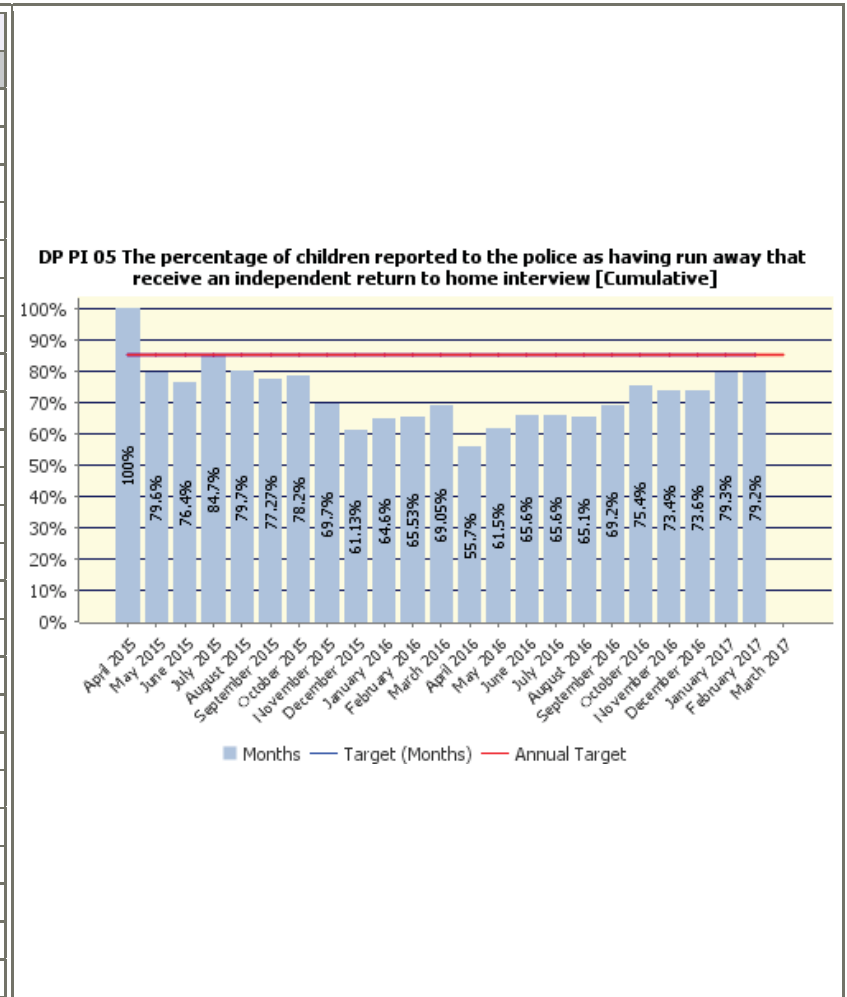
The BCS Crime breakdown for January 2017:

Theft of a vehicle - **4%**; Theft from a vehicle - **10%**; Vehicle interference - **2%**; Burglary in a dwelling - **8%**; Bicycle theft - **6%**; Theft from the person - **3%**; Criminal Damage - **19%**; HMIC Violence Without Injury - **29%**; Wounding (Serious and Other) - **17%**; Robbery (Personal Property) - **2%**.


CP 1.3	The percentage of children reported to the police as having run away that receive an independent return to home interview [Cumulative]		
Expected Outcome		Format	Aim to Maximise
Managed By	John O'Loughlin		
Year Introduced	2013		

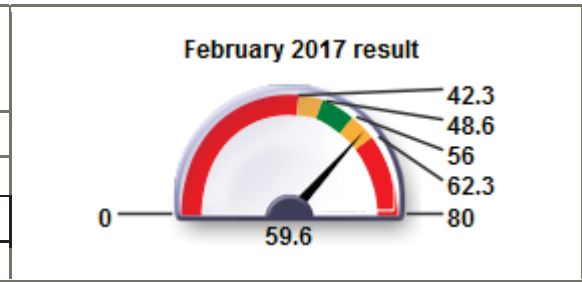


Date Range 1		
	Value	Target
April 2015	100%	85%
May 2015	79.6%	85%
June 2015	76.4%	85%
July 2015	84.7%	85%
August 2015	79.7%	85%
September 2015	77.27%	85%
October 2015	78.2%	85%
November 2015	69.7%	85%
December 2015	61.13%	85%
January 2016	64.6%	85%
February 2016	65.53%	85%
March 2016	69.05%	85%
April 2016	55.7%	85%
May 2016	61.5%	85%
June 2016	65.6%	85%
July 2016	65.6%	85%
August 2016	65.1%	85%
September 2016	69.2%	85%
October 2016	75.4%	85%
November 2016	73.4%	85%
December 2016	73.6%	85%
January 2017	79.3%	85%
February 2017	79.2%	85%
March 2017		

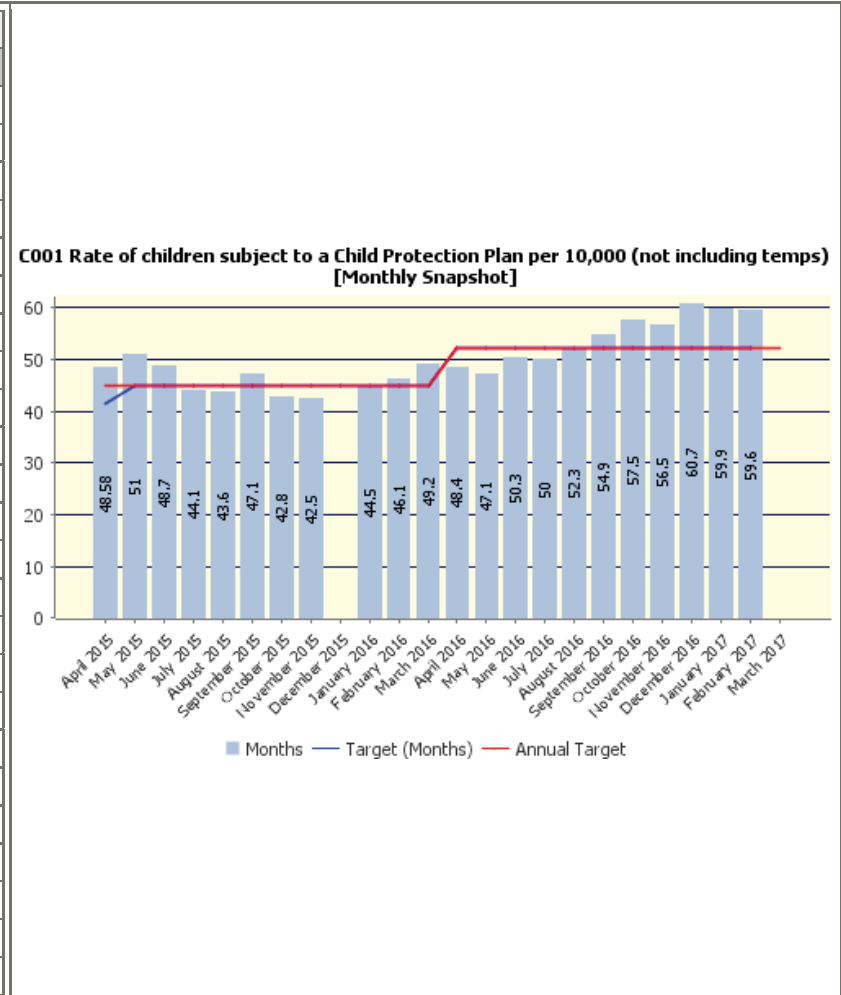


The success rate of completed return to home interviews this month is 79.2%. We have had 3 young people who have been prolific missing persons throughout February, 2 of which are LAC children. The police continue to carry out vulnerability checks following any missing episodes.


CP 1.4	Rate of children subject to a Child Protection Plan per 10,000 (not including temps) [Monthly Snapshot]		
Expected Outcome		Format	Goldilocks
Managed By	John O'Loughlin		
Year Introduced			

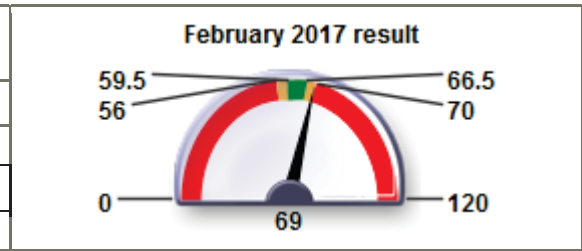


Date Range 1		
	Value	Target
April 2015	48.58	41.5
May 2015	51	45.1
June 2015	48.7	45.1
July 2015	44.1	45.1
August 2015	43.6	45.1
September 2015	47.1	45.1
October 2015	42.8	45.1
November 2015	42.5	45.1
December 2015		45.1
January 2016	44.5	45.1
February 2016	46.1	45.1
March 2016	49.2	45.1
April 2016	48.4	45.7 - 52.3
May 2016	47.1	45.7 - 52.3
June 2016	50.3	45.7 - 52.3
July 2016	50	45.7 - 52.3
August 2016	52.3	45.7 - 52.3
September 2016	54.9	45.7 - 52.3
October 2016	57.5	45.7 - 52.3
November 2016	56.5	45.7 - 52.3
December 2016	60.7	45.7 - 52.3
January 2017	59.9	45.7 - 52.3
February 2017	59.6	45.7 - 52.3
March 2017		

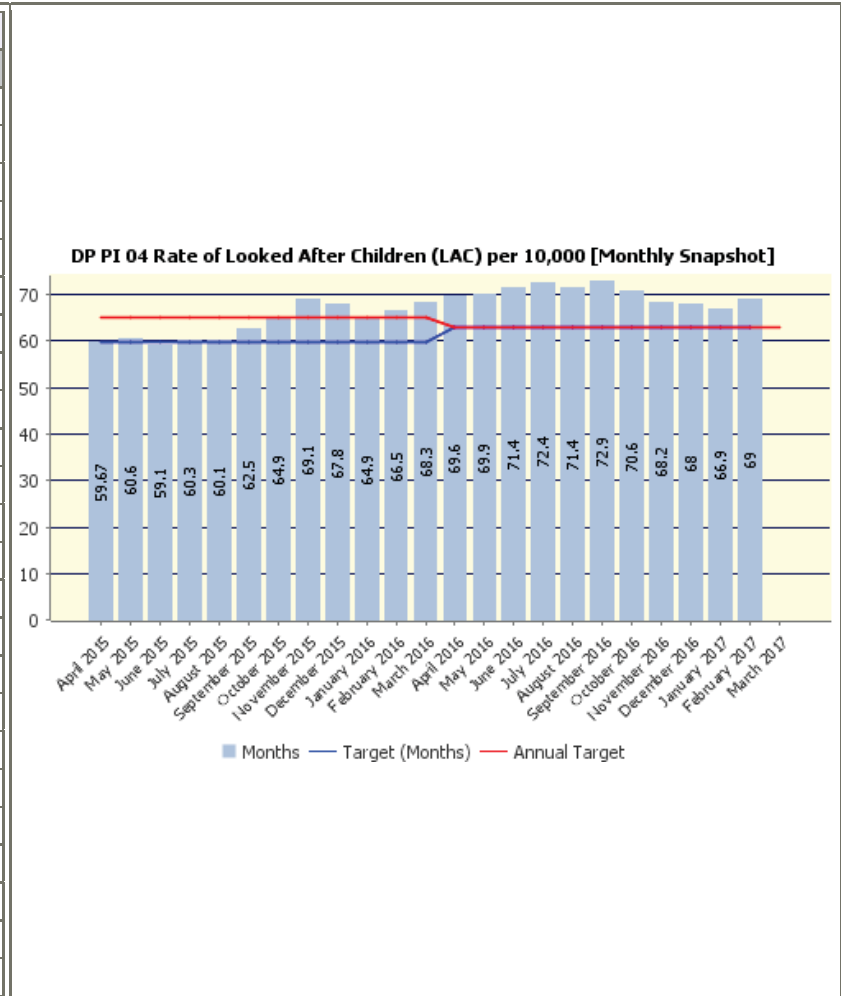


The rate of children remained stable this month. This is because the number of children whose plans were discontinued is consistent with number of children becoming subject of a CP Plan, however the number of children discontinued from a plan is slightly lower than average. This indicator remains at risk of missing target. This indicator is being monitored by managers and work is in place to reduce the rate of CP plans.

CP 1.5	Rate of Looked After Children (LAC) per 10,000 [Monthly Snapshot]		
Expected Outcome		Format	Goldilocks
Managed By	John O'Loughlin		
Year Introduced			



Date Range 1		
	Value	Target
April 2015	59.67	59.7
May 2015	60.6	59.7
June 2015	59.1	59.7
July 2015	60.3	59.7
August 2015	60.1	59.7
September 2015	62.5	59.7
October 2015	64.9	59.7
November 2015	69.1	59.7
December 2015	67.8	59.7
January 2016	64.9	59.7
February 2016	66.5	59.7
March 2016	68.3	59.7
April 2016	69.6	57.3 – 68.3
May 2016	69.9	57.3 – 68.3
June 2016	71.4	57.3 – 68.3
July 2016	72.4	57.3 – 68.3
August 2016	71.4	57.3 – 68.3
September 2016	72.9	57.3 – 68.3
October 2016	70.6	57.3 – 68.3
November 2016	68.2	57.3 – 68.3
December 2016	68	57.3 – 68.3
January 2017	66.9	57.3 – 68.3
February 2017	69	57.3 – 68.3
March 2017		



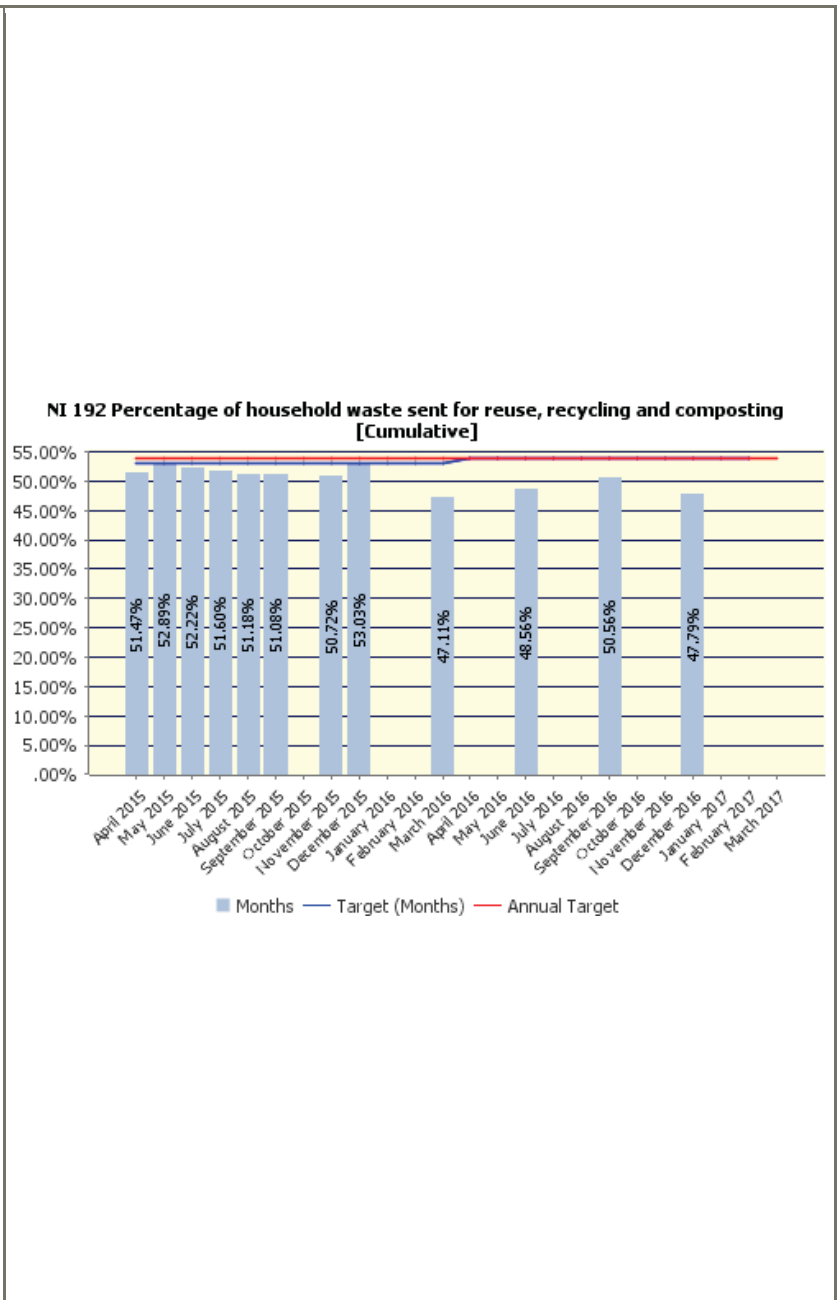
We remain above target by 17 children, excluding unaccompanied asylum seeking children and are likely to be above target at year end. As previously reported we are implementing strategies to reduce the need for children to become looked after. Strategies include the Placement Panel which offers additional senior management oversight of decision making, and the Edge of Care team who offer support and challenge to families so they continue to provide care for their adolescent children. We are experiencing pressures due to delays in securing hearings in order that final adoption orders are granted, which is due to changes in case law. This means it can take longer for children to leave care via adoption. Further work on our model of practice and the reunification of families will further reduce LAC numbers during 2017/18.

Aim: CLEAN: Priorities • Continue to promote the use of green technology and initiatives to benefit the local economy and environment. • Encourage and enforce high standards of environmental stewardship.

Expected Outcome: At risk of missing target 1

CP 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative]			<p>December 2016 result</p> <p>51.30% 54.00% 100.00% 47.79% .00%</p>
Expected Outcome		Format	Aim to Maximise	
Managed By	Carl Robinson*			
Year Introduced	2008			

Date Range 1		
	Value	Target
April 2015	51.47%	53.00%
May 2015	52.89%	53.00%
June 2015	52.22%	53.00%
Q1 2015/16		
July 2015	51.60%	53.00%
August 2015	51.18%	53.00%
September 2015	51.08%	53.00%
Q2 2015/16		
October 2015		53.00%
November 2015	50.72%	53.00%
December 2015	53.03%	53.00%
Q3 2015/16		
January 2016		53.00%
February 2016		53.00%
March 2016	47.11%	53.00%
Q4 2015/16		
April 2016	N/A	54.00%
May 2016	N/A	54.00%
June 2016	48.56%	54.00%
Q1 2016/17		
July 2016	N/A	54.00%
August 2016	N/A	54.00%
September 2016	50.56%	54.00%
Q2 2016/17		
October 2016		54.00%
November 2016		54.00%
December 2016	47.79%	54.00%
Q3 2016/17		
January 2017		54.00%
February 2017		54.00%
March 2017		
Q4 2016/17		




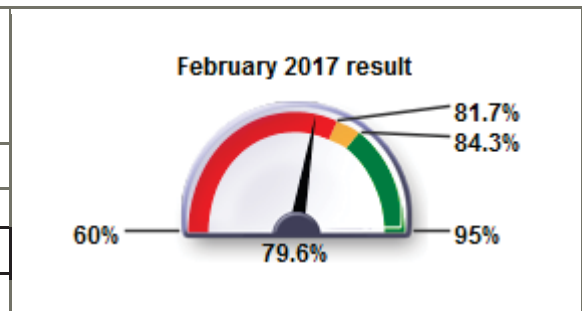
Reported Quarterly

This figure is the latest position and will be validated by the end of March 2017. It is unlikely that the set recycling target for 2016/17 will be achieved. Recent government figures have showed a decline in national recycling average rates down to 43.9% with a warning that the Government targets of recycling 50% by 2020 are likely to be missed. This is partly due to the reduction in packaging materials on products, the implementation for charging for carrier bags and the increased pressure on producer responsibility meaning packaging is being recovered by manufacturers and is no longer available to households to recycle. Many large commercial outlets are also required to remove packaging upon delivery of large household appliances which has also had an impact on available material for household recycling. The target figure has also been impacted by the performance of the MBT plant where a smaller than anticipated amount of material is being recycled through the plant.

Aim: HEALTHY: Priorities • Actively promote healthy and active lifestyles for all. • Work with the public and private rented sectors to provide good quality housing. • Improve the life chances of our residents, especially our vulnerable children & adults, by working to reduce inequalities and social deprivation across our communities.

Expected Outcome: At risk of missing target 1 Some slippage against target 4


CP 3.1	Proportion of older people 65 and over who were still at home 91 days after discharge from hospital to rehab/rehab [Rolling Quarter]		
Expected Outcome		Format	Aim to Maximise
Managed By	Sharon Houlden		
Year Introduced			

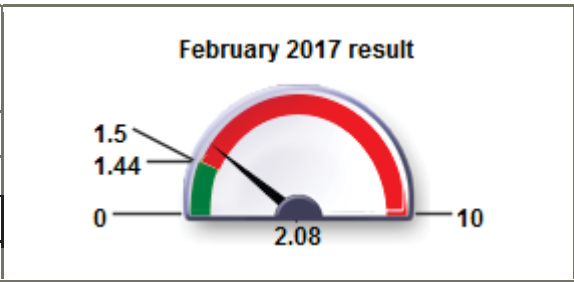


Date Range 1		
	Value	Target
April 2015	84.2%	86%
May 2015	87.2%	86%
June 2015	81.5%	86%
Q1 2015/16		
July 2015	80.6%	86%
August 2015	77.5%	86%
September 2015	79.8%	86%
Q2 2015/16		
October 2015	82.8%	86%
November 2015	82.8%	86%
December 2015	80.8%	86%
Q3 2015/16		
January 2016	78.7%	86%
February 2016	82.2%	86%
March 2016	87.4%	86%
Q4 2015/16		
April 2016	85.2%	86%
May 2016	82.9%	86%
June 2016	84%	86%
Q1 2016/17		
July 2016	86%	86%
August 2016	86.4%	86%
September 2016	81%	86%
Q2 2016/17		
October 2016	77%	86%
November 2016	79.1%	86%
December 2016	84.4%	86%
Q3 2016/17		
January 2017	80.2%	86%
February 2017	79.6%	86%
March 2017		
Q4 2016/17		

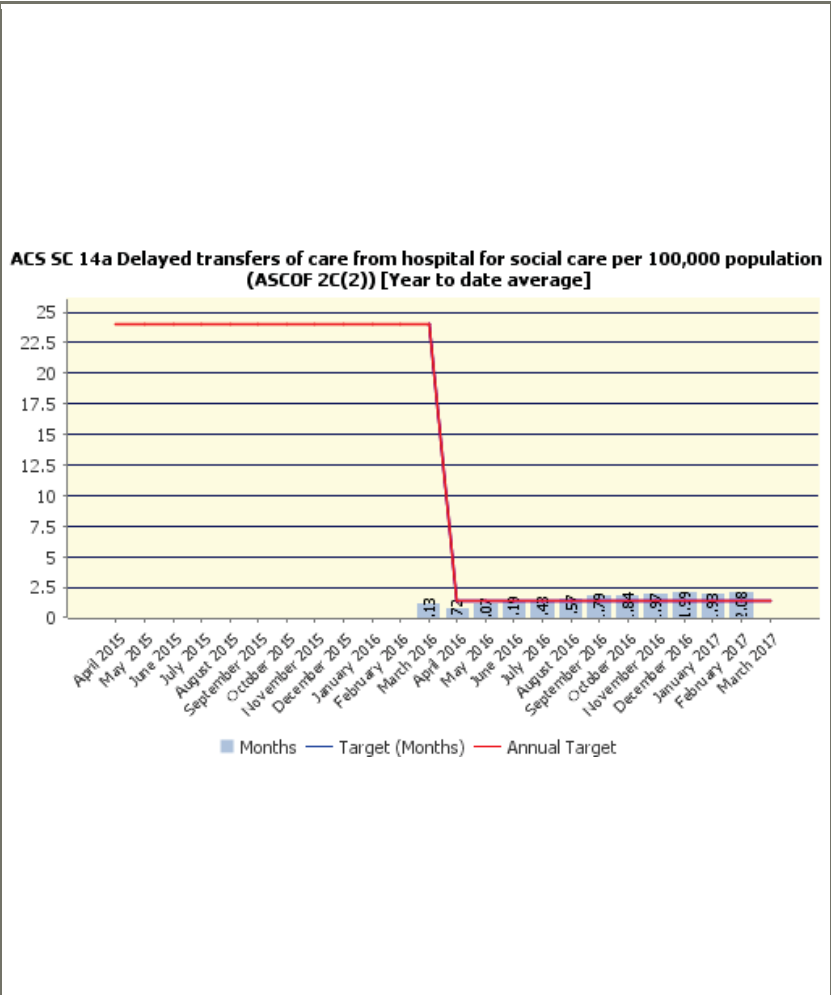


For the reporting period, 103 Adults used the reablement service, 82 Adults were still at home 91 days. An analysis of the 21 Adults not at home will be completed. Over the longer term this indicator will be monitored for impact from the new Domiciliary Care Contract due to commence in May 2017 as this includes a reablement / enablement facet.


CP 3.2	Delayed transfers of care from hospital for social care per 100,000 population (ASCOF 2C(2)) [Year to date average]		
Expected Outcome		Format	Aim to Minimise
Managed By	Sharon Houlden		
Year Introduced			

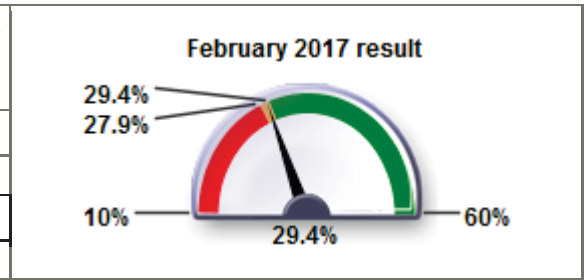


Date Range 1		
	Value	Target
April 2015		
May 2015		
June 2015		
July 2015		
August 2015		
September 2015		
October 2015		
November 2015		
December 2015		
January 2016		
February 2016		
March 2016	1.13	24
April 2016	0.72	1.43
May 2016	1.07	1.43
June 2016	1.19	1.43
July 2016	1.43	1.43
August 2016	1.57	1.43
September 2016	1.79	1.43
October 2016	1.84	1.43
November 2016	1.97	1.43
December 2016	1.99	1.43
January 2017	1.93	1.43
February 2017	2.08	1.43
March 2017		1.43

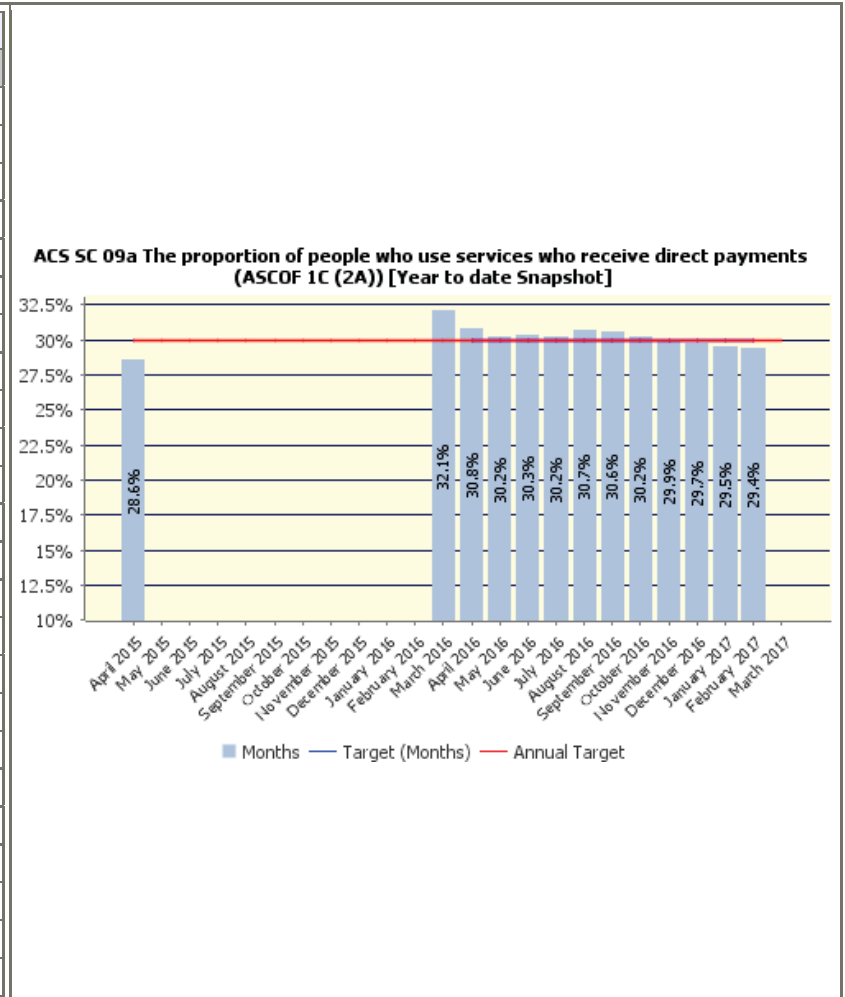


Performance has declined slightly this month, influenced by 5 new delays (4 from acute, 1 from non-acute), but we remain well below the regional average of 3.79. A 7 day a week service is ensuring that discharge flow is supported. An extension of the overnight support service is amongst the initiatives being put in place to both prevent hospital admission and aide timely discharge from hospital.


CP 3.3	The proportion of people who use services who receive direct payments (ASCOF 1C (2A)) [Year to date Snapshot]		
Expected Outcome		Format	Aim to Maximise
Managed By	Sharon Houlden		
Year Introduced			

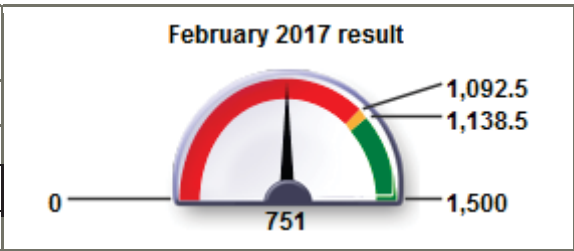


Date Range 1		
	Value	Target
April 2015	28.6%	30%
May 2015		
June 2015		
July 2015		
August 2015		
September 2015		
October 2015		
November 2015		
December 2015		
January 2016		
February 2016	N/A	
March 2016	32.1%	
April 2016	30.8%	30%
May 2016	30.2%	30%
June 2016	30.3%	30%
July 2016	30.2%	30%
August 2016	30.7%	30%
September 2016	30.6%	30%
October 2016	30.2%	30%
November 2016	29.9%	30%
December 2016	29.7%	30%
January 2017	29.5%	30%
February 2017	29.4%	30%
March 2017		

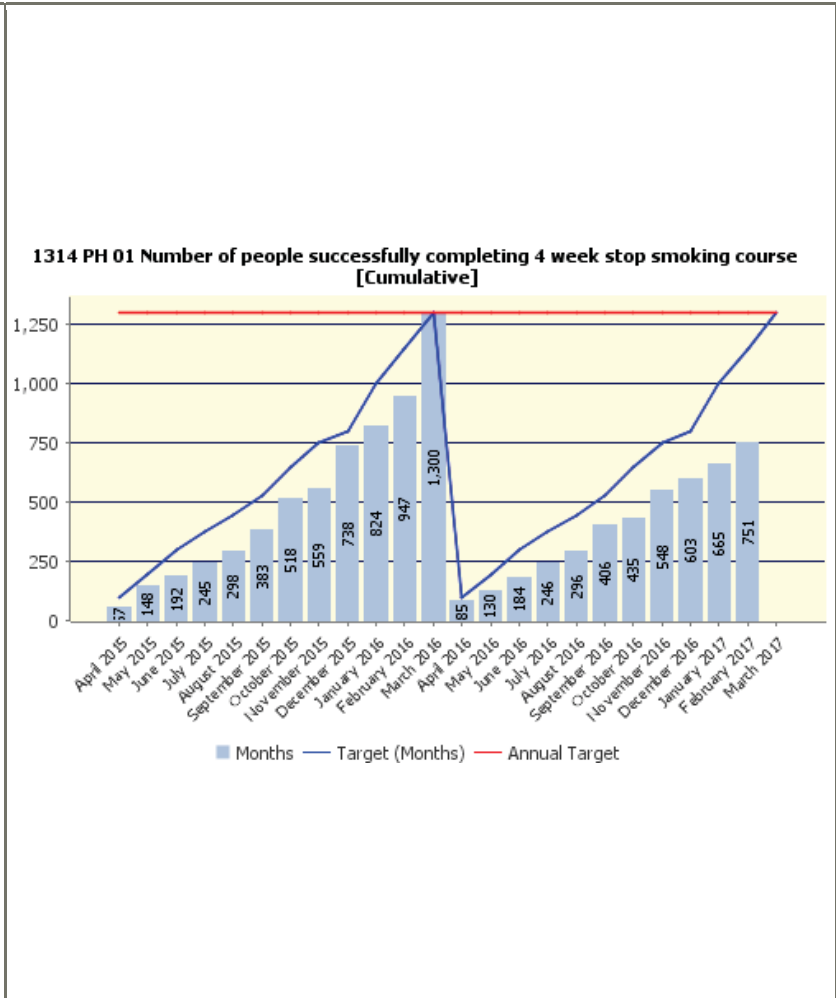


There continues to be a fixed trend just below target, which is echoed by partners in the East Region. Barriers to improved performance in this area are going to be explored, commencing with the analysis of the time take for an Adult to receive a direct payment. This is a replica of the analysis completed by Eastern Region partners and the outcome will be compared.


CP 3.8	Number of people successfully completing 4 week stop smoking course [Cumulative]		
Expected Outcome		Format	Aim to Maximise
Managed By	Liesel Park		
Year Introduced			

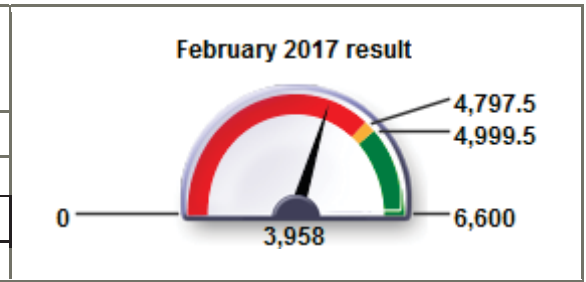


Date Range 1		
	Value	Target
April 2015	57	100
May 2015	148	200
June 2015	192	300
July 2015	245	380
August 2015	298	450
September 2015	383	530
October 2015	518	650
November 2015	559	750
December 2015	738	800
January 2016	824	1,000
February 2016	947	1,150
March 2016	1,300	1,300
April 2016	85	100
May 2016	130	200
June 2016	184	300
July 2016	246	380
August 2016	296	450
September 2016	406	530
October 2016	435	650
November 2016	548	750
December 2016	603	800
January 2017	665	1,000
February 2017	751	1,150
March 2017		1,300

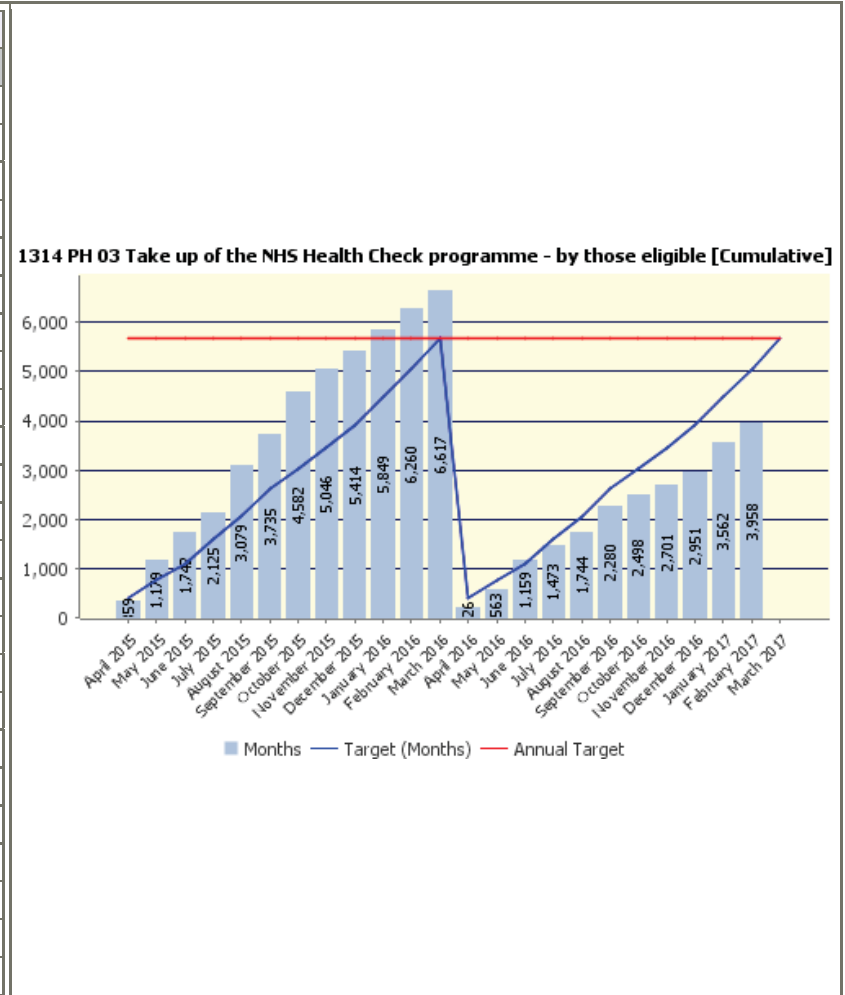


Final quit data February is unlikely to be available until the end of April 2017. Department of Health guidelines state that successful quits can be registered up to 42 days after a quit date is set.

CP 3.9	Take up of the NHS Health Check programme - by those eligible [Cumulative]		
Expected Outcome		Format	Aim to Maximise
Managed By	Margaret Gray		
Year Introduced			



Date Range 1		
	Value	Target
April 2015	359	406
May 2015	1,179	763
June 2015	1,742	1,120
July 2015	2,125	1,592
August 2015	3,079	2,064
September 2015	3,735	2,632
October 2015	4,582	3,038
November 2015	5,046	3,443
December 2015	5,414	3,914
January 2016	5,849	4,482
February 2016	6,260	5,050
March 2016	6,617	5,673
April 2016	226	406
May 2016	563	763
June 2016	1,159	1,120
July 2016	1,473	1,592
August 2016	1,744	2,064
September 2016	2,280	2,632
October 2016	2,498	3,038
November 2016	2,701	3,443
December 2016	2,951	3,914
January 2017	3,562	4,482
February 2017	3,958	5,050
March 2017		5,673



Outreach work is underway. The Health Check bus is sited at 3 locations in Southend (Waitrose, B & Q and Southend Airport) 7 days a week over the next 3 weeks.

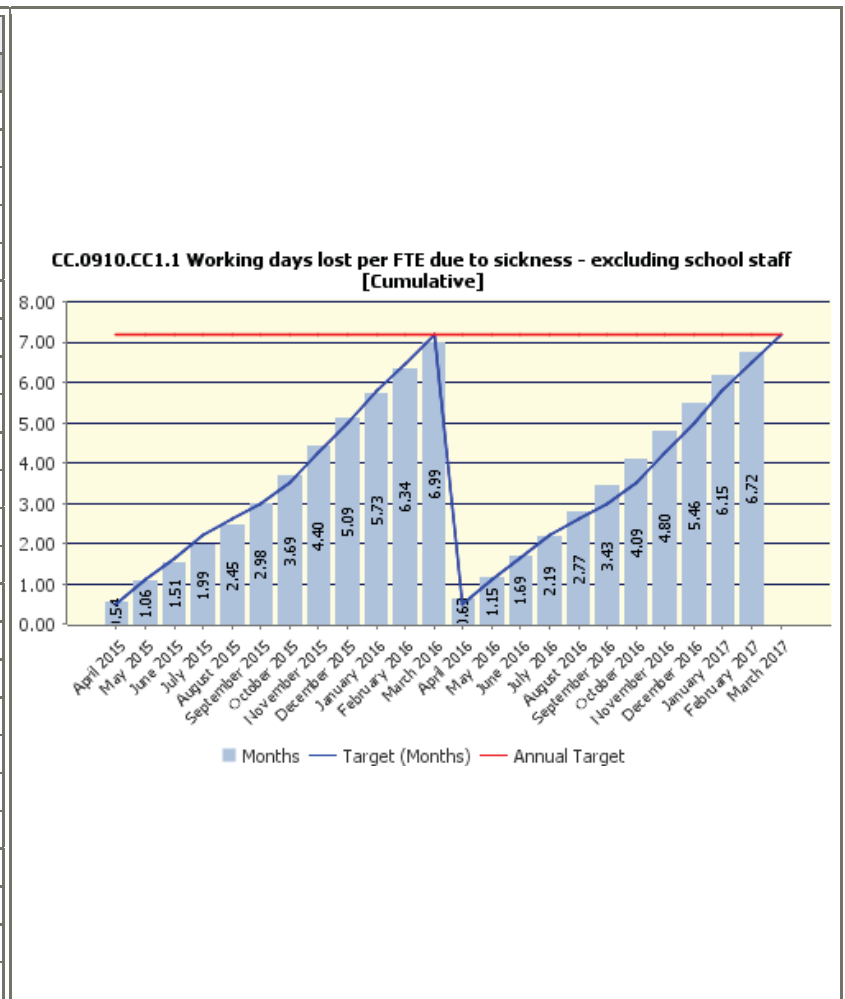
GPs are continuing to receive support to invite patients in for their NHS Health Check. Some practices are piloting follow up calls to patients that have not responded to invites. Text messages are being sent out to patients to encourage them to make appointments also.

Aim: EXCELLENT: Priorities • Work with & listen to our communities & partners to achieve better outcomes for all • Enable communities to be self-sufficient & foster pride in the town • Promote & lead an entrepreneurial, creative & innovative approach to the development of our town.

Expected Outcome: At risk of missing target 1

CP 5.4	Working days lost per FTE due to sickness - excluding school staff [Cumulative]			<p>February 2017 result</p>
Expected Outcome		Format	Aim to Minimise	
Managed By	Joanna Ruffle			
Year Introduced	2009			

Date Range 1		
	Value	Target
April 2015	0.54	0.51
May 2015	1.06	1.10
June 2015	1.51	1.65
July 2015	1.99	2.21
August 2015	2.45	2.61
September 2015	2.98	3.01
October 2015	3.69	3.51
November 2015	4.40	4.25
December 2015	5.09	4.97
January 2016	5.73	5.80
February 2016	6.34	6.47
March 2016	6.99	7.20
April 2016	0.63	0.51
May 2016	1.15	1.10
June 2016	1.69	1.65
July 2016	2.19	2.21
August 2016	2.77	2.61
September 2016	3.43	3.01
October 2016	4.09	3.51
November 2016	4.80	4.27
December 2016	5.46	4.99
January 2017	6.15	5.82
February 2017	6.72	6.49
March 2017		7.20



While the Council has met its target for February but is not meeting the required cumulative target for the year to date. HR continue to provide managers with information regarding key areas of sickness to ensure sickness absence is appropriately managed, and to help departments identify trends. The Council still compares favourably with other local authorities and other sectors (latest Local Government Association Workforce Survey shows councils reporting an average of 8.5 days lost per FTE employee).



Revenue Budget Monitoring 2016/17

Period 11

as at 28 February 2017
Portfolio Summary

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1. Commentary

This report outlines the budget monitoring position for the General Fund and Housing Revenue Account for 2016/17, based on the views of the Directors and their Management Teams, in light of expenditure and income to 28 February 2017.

The starting point for the budget monitoring is the original budget as agreed by Council in February 2016. Therefore, the full cost budget is being monitored, including fully allocated Management, Administrative and Technical Services (MATS) and capital financing costs. As at the end of October 2016 all corporate savings had been allocated.

2. Overall Budget Performance – General Fund

As at the end of February, an underspend to the overall Council budget of £2,387,000 is currently being forecast for the year-end. This position reflects a projected overspend of £154,000 in Council departmental spending and a £2,541,000 underspend on financing costs and levies. The budget pressures which services are reporting are detailed in section 3. The forecast net underspend of £2,387,000 is currently estimated to be transferred to earmarked reserves.

General Fund Portfolio Forecast Comparison 2016/17 at 28 February 2017 - Period 11

Portfolio	Latest Budget 2016/17 £000	Projected Outturn 2016/17 £000	February Forecast Variance £000	January Forecast Variance £000
Leader	2,858	2,855	(3)	(25)
Culture, Tourism and the Economy	16,559	16,772	213	310
Corporate and Community Support Services	4,888	4,516	(372)	(282)
Housing, Planning & Public Protection Services	10,883	10,819	(64)	(28)
Children & Learning	32,552	32,855	303	551
Health & Adult Social Care	43,101	43,362	261	221
Transport, Waste & Cleansing	25,833	25,649	(184)	(397)
Technology	65	65	-	-
Total Portfolio	136,739	136,893	154	350
Non-Service Areas	(12,186)	(14,727)	(2,541)	(326)
Earmarked Reserves	(1,347)	1,040	2,387	(24)
Net Expenditure / (Income)	123,206	123,206	0	0

Where Portfolios are forecasting an overspend by the end of the year, the relevant Director has been advised that appropriate action plans must be in place to address any projected overspend position so that a balanced budget for the Council is produced by the year end.

3. Service Variances - £154,000 forecast overspend

The key variances are as shown in the following table:-

Portfolio	Unfavourable	Favourable	Net	Previous period
	£(000)	£(000)	£(000)	£(000)
<u>Leader</u>				
Treasury Management Costs		(3)		0
Vacancies in the Policy and Communications team				(25)
	0	(3)	(3)	(25)
<u>Culture, Tourism and the Economy</u>				
Southend Pier - Loss of income due to repair of pile caps and associated repair costs due to buggy usage for certain users	133			200
Grounds Maintenance - Additional peak relief staff due to weather conditions	69			60
Grounds Maintenance - One off additional materials and maintenance costs in relation to the new Southend contract	60			60
Grounds Maintenance - shortfall in income	35			40
Golf course - reduced income due to lower user numbers	50			50
The Forum - Facilities Management contract	100			100
Leigh Library - Income shortfall	6			0
Leisure Management - Newly tendered contract saving & part year vacant post		(182)		(182)
Town Centre - Additional income from the weekly markets		(30)		0
Tourism & Events - Vacant post & unspent contractors budget		(28)		(18)
	453	(240)	213	310
<u>Corporate and Community Support</u>				
Income from Cremations		(150)		(50)
Vacancies in the Customer Service team		(61)		(8)
IT Costs relating to Citizens Accounts		52		0
Income from the Customer Service support for the Veolia		(47)		(30)
Benefits Admin Team Staffing	100			100
Vacancies in the Partnership team and Grants to Voluntary Organisation teams		(15)		(50)
Corporate Training Income		(14)		(14)
Vacancy in the Transport Management team		(20)		0
Vacancies in the Accounts Payable and Accountancy teams		(20)		(170)
Vacancy in the Asset Management Team		(50)		(50)
Additional security costs for Civic Campus	25			25
Lettings Income not achieved at Civic Centre	23			23
Council Tax Court Income		(80)		(90)
Maternity cover in Democratic Services	15			0
Vacancies in the Chief Executive Support team		(50)		(35)
Printing and Postage for Local Elections and Referendum	10			12
Vacancy Factor in the Legal Team	0			5
Legal Services Court Costs and Barristers' Fees	55			65
Legal Services Income	25			20
Staffing costs in the Business Rates team		(35)		(15)
Vacancies in Corporate Procurement		(20)		(20)
Property - Increased capitalisation of staffing costs		(50)		0
Property - Income received in relation to a written off invoice		(70)		0
Other Minor Variance	5			0
	258	(630)	(372)	(282)

...Continued

Housing, Planning & Public Protection Services

Building Control - staffing pressures	57			57
Development Control - staffing & court cost underspends		(77)		(64)
Development Control - drop in income	20			0
Development Control - CIL monitoring income		(42)		(42)
CCTV - Consultants costs and equipment maintenance	27			27
Vacancies in Private Sector Housing		(65)		(27)
Vacancies in Community Housing		0		(35)
Regulatory Services - Legal advice	13			13
Licensing - Tables and chairs income shortfall	28			27
Licensing - Gambling Act income shortfall	17			21
Minor variances		(42)		(5)
	162	(226)	(64)	(28)

Children and Learning

Children's Placements - high cost children with disabilities, and cost of direct payments	58			56
Children's Placements - forecast for current cohort of looked after children	7			46
Unaccompanied asylum younger people - legacy scheme	41			54
Unaccompanied asylum younger people - 16/17 National transfer scheme	18			17
Pressure on Leaving Care accommodation placements	102			102
Staffing pressure costs in children services due to high levels of agency staff and MARAT team	106			321
Children under Sect 17 and Sect 20 support costs		(69)		(62)
Funding pressures at the Marigold Assessment centre mostly attributable to transport costs	127			143
Legal charges for children in care - high case load	159			86
Forecast on current in-house fostering placements and impact of adoption referral income	4			38
Home to School Education Transport - lower demand and contract management		(150)		(150)
School Improvement staff vacancies		(100)		(100)
	622	(319)	303	551

Health and Adult Social Care

People with a Learning Disability - Lower than estimated residential care placements and direct payments		(263)		(249)
People with Mental Health Needs - Higher than estimated residential care placements, direct payments and supported living	596			532
Older People - Reduced residential care packages		(151)		(108)
Physical and Sensory Impairment - Higher than estimated residential care placements	51			71
Pressure against budgeted vacancy levels	64			77
Health contribution towards Integrated commissioning		(17)		(24)
Underspend on service contracts		(19)		(78)
	711	(450)	261	221

...Continued				
Transport, Waste & Cleansing				
Street lighting - full year benefits not expected to be achieved	418			355
Traffic Signals - reduction in contractor costs due to LED	9			(24)
Street works Common Permit Scheme - S.74 penalties		(469)		(467)
Highways Maintenance - rechargeable works not being	169			152
Structural maintenance - footway repairs	144			184
Projects Implementation - transport & online resource costs	22			21
Environmental Maintenance - contract costs	24			(23)
Winter Maintenance - anticipated stock value at year end		(92)		0
Bridge Maintenance - reactive repairs		(32)		(32)
Decriminalised parking - delay in new contract implementation	152			139
Decriminalised parking - estimated bad debt provision at year end		(83)		133
Decriminalised parking - reduction in income	717			649
Parking management - income from on- and off-street		(277)		(262)
Concessionary fares - based on consultant estimate	35			73
Strategic Transport Policy	11			11
Travel Centre - additional security required for site	58			60
Traffic Management - reduction in contractor costs		(71)		(72)
Traffic Management - fall in capitalisation	100			116
Traffic Management - transport/supplies & services		(15)		0
Traffic Management - highways boundary searches		(15)		0
Road Safety - changes to service delivery		(52)		(47)
Public Conveniences - Reduced electricity consumption		(30)		(30)
Waste Collection - Vacant post within the team		(16)		(16)
Waste Disposal - Reduced gate fee at the MBT. Balance transferred to the Waste Reserve.		(438)		(780)
Cleansing - Service Licences no longer required		(19)		(19)
Environmental Care - Vacant post and associated staffing		(65)		(65)
Environmental Care - Revised vehicle hire contract		(32)		(32)
Waste Management - Income from ECC in relation to the JWA		(518)		(531)
Flood Defences - vacant posts		(42)		(42)
Flood Defences - pump station servicing & land licence	109			76
Flood Defences - maintenance	74			36
Business Support - Low staff turnover resulting in vacancy factor pressure	40			40
	2,082	(2,266)	(184)	(397)
Technology				
	0	0	0	0
Total	4,288	(4,134)	154	350

Non Service Variances (£2,541,000 forecast underspend)

Financing Costs – (£2,535K)

This provision is forecast to be underspent against budget at the year-end as; revised Minimum Revenue Provision Policy (£2,035K); PWLB interest (£361K) due to reduced borrowing; reduced interest from in-house investments due to lower interest rates £110K; interest on short term borrowing (£51K); interest on Bonds (£56K); interest property funds (£200K); Schools and trust balances interest £51K; finance lease costs £5K; other £2K.

Levies – (£6K)

The annual levy from the Coroners Court is less than advised by the organisation when setting the budget.

4. Appropriations to / from Earmarked Reserves

Net appropriations from Earmarked Reserves totalling £3,874,000 were agreed by Council when setting the 2016/17 budget in February 2016. The current outturn position allows for further in-year net appropriations to reserves, totalling (£4,914,114). Total net appropriations from / (to) reserves for 2016/17 will therefore equal (£1,040,114).

- £367,950 from the Business Transformation Reserve to enable the progression of various projects.
- £2,073,936 from the Earmarked Reserves for Grants carried forward from previous years
- (£301,000) to the Specific Projects Reserve to cover identified projects
- £250,000 from the Queensway Reserve to cover on-going revenue costs of the project
- £30,000 from SEN Reserve to support school music
- (£150,000) to the Rental Equalisation Reserve
- (£434,000) to the Waste Reserve due to the MBT commissioning phase
- (£4,364,000) reduction in the contribution to RCCO from original budget
- (£2,387,000) appropriation to reserves at the year end

(£4,914,114)

5. Revenue Contributions to Capital Outlay (RCCO)

The original budget for 2016/17 included planned revenue contributions for capital investments, via the use of Earmarked Reserves, of £6,472,000. Due to slippage in the capital programme, this budget is now £2,164,000 with the unused budget being returned to the Capital, Agresso and Social Care Reserves respectively. A net change of £4,308,000 has occurred, part of which relates to £56,000 which has been allocated from contingency to fund the purchase of Bronze Cannons salvaged from The London.

6. Performance against Budget savings targets for 2016/17

As part of setting the Council budget for 2016/17, a schedule of Departmental and Corporate savings was approved totalling £10.086 million. These are required to achieve a balanced budget.

A monthly exercise is in place to monitor the progress of the delivery of these savings. A breakdown, by RAG status, of the Departmental Savings is shown below:

	Red £000	Amber £000	Green £000	Original Savings Total £000	Projected Outturn £000	Forecast Variance £000
Department						
Chief Executive	25	75	1,308	1,408	1,383	(25)
People	260	3,547	1,504	5,311	5,015	(296)
Place	0	1,380	1,987	3,367	2,833	(534)
Total	285	5,002	4,799	10,086	9,231	(855)

Although the current forecast is showing a shortfall of £855,000 against the required savings total of £10.086 million, it is currently expected that the total savings will be delivered in full as part of each Department's overall budget total by the end of the financial year either by finding alternative savings or ensuring amber and red savings are delivered in full.

7. Overall Budget Performance – Housing Revenue Account (HRA)

The HRA budget was approved by Council on 25th February 2016 and anticipated that £2,287,000 would be appropriated to earmarked reserves in 2016/17.

The closing HRA balance as at 31st March 2016 was £3,502,000

8. Budget Virements

In line with the approved financial procedure rules all virements over £50,000 between portfolio services or between pay and non-pay budgets are to be approved by Cabinet. Below is a table showing the virements which fall within these parameters.

	DR	CR
	£	£
Virements over £50,000 in reported period	500	(500)
Virements over £50,000 previously reported	7,018	(7,018)
Virements approved under delegated authority	10,224	(10,224)
Total virements	17,742	(17,742)

The virements for Cabinet approval this period are:

- £500,000 To reallocate Care Act Funding
- £500,000 Total

General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Portfolio Holder Summary

Portfolio	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
Leader	4,765	(1,062)	3,703	(845)	2,858	2,855	(3)	(1,836)	(2,045)	(209)
Culture, Tourism and the Economy	17,439	(3,178)	14,261	2,298	16,559	16,772	213	15,605	15,873	268
Corporate and Community Support Services	127,435	(124,772)	2,663	2,225	4,888	4,516	(372)	5,177	4,694	(483)
Housing, Planning & Public Protection Services	13,689	(2,942)	10,747	136	10,883	10,819	(64)	9,926	9,811	(115)
Children & Learning	116,234	(85,464)	30,770	1,782	32,552	32,855	303	29,298	29,552	254
Health & Adult Social Care	76,004	(35,092)	40,912	2,189	43,101	43,362	261	39,575	39,652	77
Transport, Waste & Cleansing	35,073	(11,943)	23,130	2,703	25,833	25,649	(184)	23,906	24,861	955
Technology	5,858	(5,748)	110	(45)	65	65	0	69	135	66
Portfolio Net Expenditure	396,497	(270,201)	126,296	10,443	136,739	136,893	154	121,720	122,533	813
Reversal of Depreciation	(21,711)	3,069	(18,642)	(5,958)	(24,600)	(24,600)	0	(23,080)	(23,082)	(2)
Levies	585	0	585	0	585	579	(6)	491	485	(6)
Financing Costs	20,408	(4,621)	15,787	(72)	15,715	13,180	(2,535)	11,709	9,293	(2,416)
Contingency	5,816	0	5,816	(2,832)	2,984	2,984	0	1,297	0	(1,297)
Pensions Upfront Funding	(4,782)	0	(4,782)	0	(4,782)	(4,782)	0	0	0	0
Miscellaneous Income	0	0	0	0	0	0	0	0	1,126	1,126
Sub Total	316	(1,552)	(1,236)	(8,862)	(10,098)	(12,639)	(2,541)	(9,583)	(12,178)	(2,595)
Net Operating Expenditure	396,813	(271,753)	125,060	1,581	126,641	124,254	(2,387)	112,137	110,355	(1,782)
General Grants	0	(4,252)	(4,252)	0	(4,252)	(4,252)	0	(3,557)	(3,701)	(144)
Corporate Savings	(200)	0	(200)	200	0	0	0	0	0	0
Revenue Contribution to Capital	6,472	0	6,472	(4,308)	2,164	2,164	0	5,933	0	(5,933)
Contribution to / (from) Earmarked Reserves	(3,874)	0	(3,874)	2,527	(1,347)	1,040	2,387	(5,058)	(6,695)	(1,637)
Contribution to / (from) General Reserves	0	0	0	0	0	0	0	0	0	0
Net Expenditure / (Income)	399,211	(276,005)	123,206	0	123,206	123,206	0	109,455	99,959	(9,496)

Use of General Reserves										
Balance as at 1 April 2015			11,000	0	11,000	11,000	0			
Use in Year			0	0	0	0	0			
Balance as at 31 March 2016			11,000	0	11,000	11,000	0			

General Fund Forecast 2016/17
at 28 February 2017 - Period 11

Leader

Portfolio Holder - Cllr J Lamb

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Corporate and Non Distributable Costs	3,760	(177)	3,583	(868)	2,715	2,712	(3)	(1,966)	(2,175)	(209)
b Corporate Subscriptions	73	0	73	5	78	78	0	72	66	(6)
c Emergency Planning	99	0	99	43	142	142	0	134	136	2
d Strategy & Performance	833	(885)	(52)	(25)	(77)	(77)	0	(76)	(72)	4
Total Net Budget for Portfolio	4,765	(1,062)	3,703	(845)	2,858	2,855	(3)	(1,836)	(2,045)	(209)

Virements

	£000
Transfer from earmarked reserves	(363)
Allocation from Contingency	5
In year virements	<u>(487)</u>
	<u>(845)</u>

Transfer from earmarked reserves
Allocation from Contingency
In year virements

General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Leader
Portfolio Holder - Cllr J Lamb

Forecast Outturn Variance	Year to Date Variance
a. A saving on money market fees are offsetting the Dilution Levy charge	Budgets for Salaries, Corporate Initiatives, and Audit costs are currently underspent. Due to the ad-hoc and high value nature of some corporate core costs it is not possible to profile the budgets for Pensions Backfunding and Corporate Initiatives more accurately.
b.	
c.	
d.	

**General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Culture, Tourism and the Economy
Portfolio Holder - Cllr A Holland**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Arts Development	706	(364)	342	4	346	346	0	338	332	(6)
b Amenity Services Organisation	2,964	(386)	2,578	829	3,407	3,571	164	3,144	3,420	276
c Culture Management	104	(6)	98	0	98	98	0	90	94	4
d Library Service	3,789	(390)	3,399	576	3,975	4,081	106	3,836	3,951	115
e Museums And Art Gallery	1,303	(67)	1,236	107	1,343	1,343	0	1,252	1,255	3
f Parks And Amenities Management	2,736	(667)	2,069	(639)	1,430	1,480	50	1,213	1,191	(22)
g Sports Development	179	(45)	134	1	135	135	0	124	129	5
h Sport and Leisure Facilities	627	(144)	483	1,048	1,531	1,349	(182)	1,472	1,337	(135)
i Southend Theatres	575	(17)	558	178	736	736	0	709	704	(5)
j Resort Services Pier and Foreshore and Southend Marine Activity Centre	3,410	(999)	2,411	(492)	1,919	2,052	133	1,758	1,934	176
k Tourism	267	(11)	256	49	305	277	(28)	282	260	(22)
l Economic Development	363	0	363	228	591	591	0	661	626	(35)
m Town Centre	211	(58)	153	(3)	150	120	(30)	139	103	(36)
n Climate Change	205	(24)	181	162	343	343	0	388	343	(45)
o Queensway Regeneration Project	0	0	0	250	250	250	0	199	194	(5)
Total Net Budget for Portfolio	17,439	(3,178)	14,261	2,298	16,559	16,772	213	15,605	15,873	268

Virements

	£000
Transfer from earmarked reserves	387
Allocation from Contingency	303
In year virements	1,608
	<u>2,298</u>

**General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Culture, Tourism and the Economy
Portfolio Holder - Cllr A Holland**

Forecast Outturn Variance	Year to Date Variance
a.	
b.	<p>Additional staffing, materials and maintenance costs have been incurred as a result of setting up the new Southend contract and there is a shortfall in income generation during the first full year of revised service delivery.</p> <p>A wet Spring/Summer required higher levels of relief staff and overtime. Additional staffing, materials and maintenance costs have been incurred as a result of setting up the new Southend contract and there is a shortfall in income generation.</p>
c.	
d.	<p>The facilities management contract at the Forum has been let for longer than anticipated by the Forum Management Company resulting in a 2 year delay to renegotiate the costs. This matter is being dealt with by the Forum Management Company.</p> <p>The facilities management contract at the Forum has been let for longer than anticipated by the Forum Management Company resulting in a 2 year delay to renegotiate the costs. This matter is being dealt with by the Forum Management Company.</p>
e.	
f.	<p>A reduction in visitor numbers to the golf course combined with a reduction in the use of outdoor sports facilities has resulted in a reduction in income.</p>
g.	
h.	<p>Saving due to the tendered leisure management contract</p> <p>Saving due to the tendered leisure management contract</p>
i.	
j.	<p>Loss of income as a result of the Pier train being out of service due to repairs of the pile caps during the busiest season of the year.</p> <p>Loss of income as a result of the Pier train being out of service due to repairs of the pile caps during the busiest season of the year.</p>
k.	<p>Vacancy within the team.</p> <p>Vacancy within the team.</p>
l.	
m.	<p>There has been a part year vacancy in the team and additional income has been received this year.</p> <p>There has been a part year vacancy in the team and additional income has been received this year.</p>
n.	
o.	

**General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Corporate and Community Support
Portfolio Holder - Cllr A Moring**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Cemeteries and Crematorium	1,436	(2,198)	(762)	(96)	(858)	(1,008)	(150)	(777)	(982)	(205)
b Customer Services Centre	2,902	(2,836)	66	106	172	116	(56)	164	95	(69)
c Council Tax Benefit	0	0	0	0	0	0	0	0	(23)	(23)
d Dial A Ride	117	(19)	98	19	117	117	0	106	106	0
e Support to Mayor	218	0	218	6	224	234	10	208	217	9
Housing Benefit and Council Tax Benefit Admin	2,677	(1,195)	1,482	61	1,543	1,643	100	1,422	1,523	101
g Rent Benefit Payments	98,947	(99,050)	(103)	0	(103)	(103)	0	(90)	83	173
h Partnership Team	317	0	317	(21)	296	281	(15)	268	251	(17)
i Support To Voluntary Sector	802	0	802	24	826	826	0	759	761	2
j Human Resources	2,208	(2,239)	(31)	48	17	17	0	18	37	19
k People & Organisational Development	532	(527)	5	(1)	4	(10)	(14)	4	(26)	(30)
l Tickfield Training Centre	386	(383)	3	10	13	13	0	15	(6)	(21)
m Transport Management	227	(240)	(13)	(114)	(127)	(147)	(20)	(116)	(145)	(29)
n Vehicle Fleet	720	(741)	(21)	(69)	(90)	(90)	0	(82)	(76)	6
o Accounts Payable	257	(256)	1	0	1	(19)	(20)	5	(20)	(25)
p Accounts Receivable	340	(351)	(11)	55	44	44	0	41	33	(8)
q Accountancy	2,727	(2,742)	(15)	(301)	(316)	(316)	0	(311)	(345)	(34)
r Asset Management	438	(434)	4	30	34	(16)	(50)	34	(18)	(52)
s Internal Audit & Corporate Fraud	948	(940)	8	0	8	8	0	10	(70)	(80)
t Buildings Management	2,909	(2,843)	66	261	327	375	48	390	440	50
u Community Centres and Club 60	54	(1)	53	1,383	1,436	1,436	0	1,429	1,429	0
v Corporate and Industrial Estates	794	(2,539)	(1,745)	579	(1,166)	(1,166)	0	(1,045)	(1,028)	17
w Council Tax Admin	1,355	(481)	874	0	874	794	(80)	801	703	(98)
x Democratic Services Support	430	0	430	0	430	445	15	396	408	12
y Departmental Support for the Chief Executive	1,084	(1,272)	(188)	(57)	(245)	(295)	(50)	(227)	(274)	(47)
z Elections and Electoral Registration	409	0	409	25	434	444	10	415	423	8
aa Insurance	185	(243)	(58)	1	(57)	(57)	0	154	138	(16)
ab Local Land Charges	279	(318)	(39)	0	(39)	(39)	0	(32)	(44)	(12)
ac Legal Services	1,173	(1,237)	(64)	21	(43)	37	80	(45)	35	80

ad Non Domestic Rates Collection	347	(304)	43	(1)	42	7	(29)	(47)
ae Corporate Procurement	756	(748)	8	266	274	254	210	(55)
af Property Management & Maintenance	749	(635)	114	(10)	104	(16)	239	(86)
ag Member Expenses	712	0	712	0	712	707	649	(6)
Total Net Budget for Portfolio	127,435	(124,772)	2,663	2,225	4,888	4,516	4,694	(483)

Virements

£000

Transfer from earmarked reserves
Allocation from Contingency
In year virements

(83)
40
2,268
2,225

**General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Corporate and Community Support
Portfolio Holder - Cllr A Moring**

Forecast Outturn Variance	Year to Date Variance
a. During December, January & February income from cremations has increased significantly compared to earlier in the year	Salary and Public Health Act Funeral costs are lower than anticipated in the budget. Repairs to the boiler are causing a pressure on the Repairs and Maintenance budget however higher Cremation figures in the last quarter have contributed towards a substantial increase in income.
b. Additional income from the support for the Veolia contract and staff vacancies are offsetting additional IT charges for the Citizens Account	A pressure due to unbudgeted IT costs in the Customer Service team is being offset by vacancies and higher income than predicted.
c.	Overpayments repaid relating to prior years
d.	
e. Overspend on Porter's premises budget due to Water Services costs which includes part of 2015/16 year costs and overtime costs for the chauffeur	
f. Forecast overspends on agency costs	A pressure on employees' budget due to overtime and agency
g.	Period 11 monitored position
h. Staff Vacancies	
i.	
j.	Additional income has been received from Suffolk CC to fund project work and funding has been drawn down from the Business Transformation Reserve to support the HR administration of the Talent Pool. Some schools are no longer subscribing to the HR function which is resulting in a reduction in income.
k. Income for Corporate Training	Income is currently higher than profiled in the budget. It is expected that more costs will be incurred by the end of the year which will partially offset the surplus
l.	Income from the Tickfield Centre is currently higher than budget but it is expected to be offset by further costs (relating to a possible VAT adjustment).
m. Vacancy in the Transport Management team	
n.	
o. Staff vacancy	

Forecast Outturn Variance	Year to Date Variance
p.	
q.	Positions in Financial Management have now been filled but there are still vacancies in the Financial Planning and Control team
r.	Staff Vacancies
s.	An underspend due to staff vacancies is being partially offset by an overspend relating to the purchase of professional expertise in the form of contractors. Income received to date is lower than anticipated when setting the budget
t.	In line with previous years, the furniture budget is underspent but is being offset by an overspend on Contract Cleaning, Security and Repairs & Maintenance costs
u.	
v.	
w.	More income relating to court proceedings has been raised than anticipated
x.	Pressure on employees budget due to extra staff to cover Maternity Leave
y.	Staff vacancies
z.	Pressure on the postage and printing budgets due to local elections and referendum in year
aa.	Vacancies during year which have now been filled
ab.	Higher income to date than forecast in the budget. This is expected to be offset by the end of the year
ac.	Court Costs and Barristers Fees in relation to Children's cases are higher than expected at this time of the year. It is currently unlikely that the income budget will be achieved which is adding to the pressure
ad.	Vacant hours in the Business Rates team
ae.	Underspend on a vacant post.
af.	This underspend is due to additional income which had originally been written off and a rise in the capitalisation of salaries resulting in a reduction in revenue staffing costs.
ag.	An underspend on the Members National Insurance budget

**General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Housing, Planning & Public Protection Services
Portfolio Holder - Cllr M Flewitt**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Strategy & Planning for Housing	256	(255)	1	0	1	1	0	0	0	0
b Private Sector Housing	4,139	(587)	3,552	97	3,649	3,584	(65)	3,345	3,283	(62)
c Housing Needs & Homelessness	1,276	(514)	762	167	929	929	0	867	867	0
d Supporting People	3,456	0	3,456	(316)	3,140	3,098	(42)	2,873	2,839	(34)
e Closed Circuit Television	517	(32)	485	10	495	522	27	465	467	2
f Community Safety	251	(32)	219	3	222	222	0	199	178	(21)
g Building Control	732	(397)	335	(1)	334	391	57	294	361	67
h Development Control	829	(569)	260	(1)	259	167	(92)	241	153	(88)
i Strategic Planning	412	0	412	0	412	405	(7)	514	511	(3)
j Regulatory Business	707	(11)	696	63	759	772	13	697	708	11
k Regulatory Licensing	570	(483)	87	312	399	444	45	98	185	87
l Regulatory Management	236	0	236	(211)	25	25	0	97	38	(59)
m Regulatory Protection	308	(62)	246	13	259	259	0	236	221	(15)
Total Net Budget for Portfolio	13,689	(2,942)	10,747	136	10,883	10,819	(64)	9,926	9,811	(115)

Virements

Transfer from earmarked reserves
Allocation from Contingency
In year virements

	£000
	333
	7
	<u>(204)</u>
	<u>136</u>

General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Housing, Planning & Public Protection Services
Portfolio Holder - Cllr M Flewitt

Forecast Outturn Variance	Year to date Variance
a.	
b.	Vacancies during the year within Private Sector Housing.
c.	
d.	Underspend on contracts
e.	CCTV equipment maintenance costs are higher than anticipated and a consultant has been brought in to work on special projects.
f.	
g.	Pressure resulting from increased staffing costs
h.	Development control has underspends on budgeted staffing costs and court costs/legal fees which are expected to total £77k. These are now being partially offset by a drop in forecast income of around £20k. Separately, income has been received in respect of monitoring work related to the Community Infrastructure Levy (CIL) creating a surplus of £42k.
i.	
j.	Legal advice is required as part of a national court case against a company.
k.	Income from Tables & Chairs Licensing and Gambling Act Licensing is below budget.
l.	Current Vacancies
m.	

**General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Children and Learning
Portfolio Holder - Cllr J Courtenay**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Childrens Commissioning	2,549	(2,166)	383	1	384	287	(97)	347	245	(102)
b Children with Special Needs	2,047	(739)	1,308	304	1,612	1,644	32	1,491	1,521	30
c Early Years Development and Child Care Partnership	10,993	(9,562)	1,431	(11)	1,420	1,420	0	1,301	1,296	(5)
d Children Fieldwork Services	4,311	0	4,311	440	4,751	4,847	96	4,393	4,500	107
e Children Fostering and Adoption	6,796	(252)	6,544	389	6,933	7,229	296	6,434	6,642	208
f Youth Service	1,444	(397)	1,047	(94)	953	953	0	852	879	27
g Other Education	728	(580)	148	29	177	177	0	221	157	(64)
h Private Voluntary Independent	4,211	(156)	4,055	200	4,255	4,262	7	3,950	3,968	18
i Children Specialist Commissioning	1,016	(59)	957	365	1,322	1,401	79	1,226	1,285	59
j Children Specialist Projects	304	(189)	115	(39)	76	261	185	103	132	29
k School Support and Preventative Services	20,279	(12,302)	7,977	85	8,062	7,812	(250)	6,579	6,644	65
l Youth Offending Service	4,205	(1,711)	2,494	113	2,607	2,562	(45)	2,401	2,283	(118)
m Schools Delegated Budgets	57,351	(57,351)	0	0	0	0	0	0	0	0
n Age 14-19 Learning and Development	0	0	0	0	0	0	0	0	0	0
Total Net Budget for Portfolio	116,234	(85,464)	30,770	1,782	32,552	32,855	303	29,298	29,552	254

Virements

Transfer from earmarked reserves
Allocation from Contingency
In year virements

	£000
	1,093
	929
	(240)
	<u><u>1,782</u></u>

**General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Children and Learning
Portfolio Holder - Cllr J Courtenay**

Forecast Outturn Variance	Year to Date Variance
a. Underspend due to vacancies during the year	
b. Current cohort of LDD placements and direct payments budgets are overspending.	
c.	
d. Overspend due to cost of Agency Social Workers in frontline child protection roles in Care Management and First Contact teams. Teams are unable to run with Vacancies due to caseloads.	Overspend due to cost of Agency Social Workers in frontline child protection roles in Care Management and First Contact teams. Teams are unable to run with Vacancies due to caseloads.
e. The overspend pressure is mostly attributable to a forecast overspend on accommodation payments for leaving care, and the Marigold Assessment centre which is mostly attributable to transport costs.	The overspend pressure is mostly attributable to a forecast overspend on accommodation payments for leaving care, and the Marigold Assessment centre which is mostly attributable to transport costs.
f.	
g.	
h. Current cohort of 53 children and young people in PVI placements is forecast to overspend, Within this there are 22 residential placements compared to 13 a year ago. This budget remain volatile and susceptible to sudden changes in demand from high cost placements such as secure accommodation placements.	Current cohort of 53 children and young people in PVI placements is forecast to overspend, Within this there are 22 residential placements compared to 13 a year ago. This budget remain volatile and susceptible to sudden changes in demand from high cost placements such as secure accommodation placements.
i. £40k overspend attributable to the newly formed MARAT team. A further pressure against budget vacancy factor is also present in the plans and review team are they are running at full establishment.	
j. Continuing overspend due to the costs of legal representation in child protection cases, linked to high numbers of children in care. There is a risk this overspend could increase as in the previous financial year the overspend was £200k and related to approximately 120 cases.	
k. As last year, there is forecast underspend of £150k for home to school transport costs, however costs may start to rise once the growth in pupil numbers reaches the secondary school phase. A £100k underspend is also forecast in the School improvement service due to vacancies during the year.	
l. Underspend due to a vacant post	

m.

n.

General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Health and Adult Social Care
Portfolio Holder - Cllr L Salter

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Adult Support Services and Management	600	(593)	7	(1)	6	(11)	(17)	7	(14)	(21)
b Commissioning Team	2,628	(2,685)	(57)	(20)	(77)	(147)	(70)	(71)	(110)	(39)
c Strategy & Development	2,298	(2,328)	(30)	125	95	147	52	95	71	(24)
d People with a Learning Disability	15,878	(1,629)	14,249	258	14,507	14,244	(263)	13,299	13,075	(224)
e People with Mental Health Needs	3,627	(165)	3,462	237	3,699	4,295	596	3,391	3,962	571
f Older People	32,269	(14,940)	17,329	(356)	16,973	16,822	(151)	15,562	15,470	(92)
g Other Community Services	2,021	(665)	1,356	1,590	2,946	3,010	64	2,738	2,740	2
h People with a Physical or Sensory Impairment	5,182	(1,003)	4,179	60	4,239	4,290	51	3,888	3,801	(87)
i Service Strategy & Regulation	149	(69)	80	(2)	78	77	(1)	72	71	(1)
j Public Health	8,516	(8,379)	137	199	336	336	0	310	310	0
k Drug and Alcohol Action Team	2,529	(2,373)	156	99	255	255	0	243	243	0
l Young Persons Drug and Alcohol Team	307	(263)	44	0	44	44	0	41	33	(8)
Total Net Budget for Portfolio	76,004	(35,092)	40,912	2,189	43,101	43,362	261	39,575	39,652	77

Virements

Transfer from earmarked reserves
Allocation from Contingency
In year virements

	£000
	782
	1,217
	190
	<u>2,189</u>

General Fund Forecast 2016/17
 at 28 February 2017 - Period 11
 Health and Adult Social Care
 Portfolio Holder - Cllr L Salter

Forecast Outturn Variance	Year to Date Variance
a. Health contribution towards integrated commissioning	
b. Mostly attributable to staffing vacancies within the customer services team during the year.	
c. In year pressure against staffing costs	
d. Forecast underspend on residential care placements and daycare services	
e. Forecast overspend on residential care, supported living and direct payments	Forecast overspend on residential care, supported living and direct payments.
f. Forecast underspend on residential care placements	
g. Teams are running at full staffing levels which is therefore causing a slight pressure against budgeted vacancy levels.	
h. Forecast overspend on residential care placements	
i.	
j.	
k.	
l.	

**General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Transport, Waste & Cleansing
Portfolio Holder - Cllr T Cox**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Highways Maintenance	9,611	(2,229)	7,382	352	7,734	7,928	194	7,118	7,460	342
b Bridges and Structural Engineering	432	0	432	(11)	421	389	(32)	386	357	(29)
c Decriminalised Parking	1,306	(1,633)	(327)	(3)	(330)	456	786	(291)	506	797
d Car Parking Management	1,443	(5,959)	(4,516)	1,437	(3,079)	(3,356)	(277)	(2,661)	(2,761)	(100)
e Concessionary Fares	3,246	0	3,246	(10)	3,236	3,271	35	3,200	3,241	41
f Passenger Transport	405	(62)	343	525	868	926	58	857	919	62
g Road Safety and School Crossing	403	(60)	343	0	343	291	(52)	310	270	(40)
h Transport Planning	1,077	(57)	1,020	6	1,026	1,050	24	956	1,011	55
i Traffic and Parking Management	683	(5)	678	(58)	620	619	(1)	568	558	(10)
j Public Conveniences	604	0	604	194	798	768	(30)	735	683	(52)
k Waste Collection	3,850	0	3,850	900	4,750	4,734	(16)	4,320	4,348	28
l Waste Disposal	4,120	0	4,120	1,026	5,146	4,726	(420)	4,525	4,268	(257)
m Cleansing	1,916	(7)	1,909	(335)	1,574	1,555	(19)	1,461	1,440	(21)
n Civic Amenity Sites	570	0	570	(71)	499	499	0	457	461	4
o Environmental Care	644	(4)	640	(163)	477	380	(97)	451	344	(107)
p Waste Management	2,078	0	2,078	(1,054)	1,024	506	(518)	808	910	102
q Flood and Sea Defence	860	(64)	796	(30)	766	907	141	743	799	56
r Enterprise Tourism and Environment Central Pool	1,825	(1,863)	(38)	(2)	(40)	0	40	(37)	47	84
Total Net Budget for Portfolio	35,073	(11,943)	23,130	2,703	25,833	25,649	(184)	23,906	24,861	955

Virements

Transfer from/(to) earmarked reserves
Allocation from Contingency
In year virements

£000
 (426)
 130
 2,999
2,703

**General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Transport, Waste & Cleansing
Portfolio Holder - Cllr T Cox**

Forecast Outturn Variance	Year to date Variance
<p>a. Street lighting energy costs are reducing due to the LED replacement project, however delays at the outset mean the full benefit is yet to be achieved. The saving in the 2016/17 budget was based on the projects original timetable which has resulted in a potential in-year pressure circa £418k which will be temporarily funded from reserves.</p> <p>Structural maintenance repair works, particularly on footways, is likely to result in a budget pressure of around £140-160k based on current expenditure levels. Proactive action is being taken in partnership with the contractor to reduce costs and this is reflected here.</p> <p>The value of works recharged to the public for damage caused to the highway is below the targeted level creating a potential pressure of around £169k.</p> <p>Income from the street works common permit scheme is above the expected level. A significant proportion of this is due to penalties levied in relation to S.74 overruns. At current rates an income surplus of between £0.4-0.5m seems likely.</p>	<p>Overspend to date is in line with the forecast outturn</p>
<p>b. An underspend of £30k on reactive maintenance is expected.</p>	<p>The underspend to date is in line with the forecast outturn</p>
<p>c. Delays in the implementation of the new Compliance Management contract for decriminalised parking mean expected savings in the first half of the year have not been achieved. The budget pressure as a result of this is approximately £152k. The shortfall in income has increased due to a number of debts being written off, this has resulted in a change in the bed debt provision. The net effect of this is a reduction in the projected overspend.</p>	<p>Overspend to date is in line with the forecast outturn</p>
<p>d. Car parking performance in February was above expected levels so the projected surplus has increased by £15k to £277k. The surplus of £330k reported in the previous month has been reduced to £262k due to the income in January being below the expected level, this is likely due to poor weather.</p>	<p>Underspend to date is in line with the forecast outturn</p>
<p>e. Concessionary fares costs for three quarters of the year have been confirmed and our consultants have updated their estimate for the year. Based on these updated figures the projection has reduced to £3.21m against a budget of £3.17m. Fluctuations in the number of journeys in the final quarter of the year mean this pressure could increase again or</p>	

	decrease further.	
f.	Additional security levels required at the Travel Centre will cost approximately £70k for a full year which will cause a budget pressure of £60-70k.	
g.	There is a projected underspend of £52k on Road Safety due to changes in delivery, whilst maintaining the same level of service.	
h.	Traffic signal maintenance costs have reduced since the upgrade to LED leading to a potential underspend circa. £30k. This is now being offset by overspends on staff travel and online database costs.	The Year to date variance shows an overspend due to government grants and EU funding for which claims are made in arrears.
i.	As previously reported Traffic Management contractor costs are consistent with previous years and show an underspend of around £71k. The pressure due to agency staff and reduced capitalisation has fallen slightly to around £100k and underspends on transport and supplies & services of around £15k are now being recognised. In addition to these, income for highways boundary searches has exceeded budget expectations by around £15k.	
j.	There has been a reduction in the electricity consumption at convenience sites.	There has been a reduction in the electricity consumption at convenience sites.
k.	There is a vacant post within the waste team.	There is a vacant post within the waste team.
l.	Due to the MBT still being in its commissioning phase, there is a reduced gate fee for the disposal of waste.	Costs for MBT Plant are estimated pending actual charges from Essex CC.
m.	Service licences are no longer required as a result of the new Street Cleansing contract.	Service licences are no longer required as a result of the new Street Cleansing contract.
n.		
o.	There is a vacant post in the Environmental Care team along with an associated reduction in additional employee costs.	There is a vacant post in the Environmental Care team along with an associated reduction in additional employee costs.
p.	Joint Working Agreement with Essex County Council Waste Infrastructure Credit less costs, less legal advice re new waste contract	Legal advice re New Waste Contract.
q.	The underspend on staffing vacancies, reported previously, remains and is forecast at £42k. Unexpected costs relating to surface water pumping station servicing, fees for spoil storage from the Cliff Stabilisation works and higher than forecast costs for flood defence maintenance have created a combined pressure of £183k.	Overspend to date is in line with the forecast outturn.
r.	Due to the high levels of staff retention, the vacancy factor within the team is unlikely to be met and additional reductions in expenditure will need to be found.	Due to the high levels of staff retention, the vacancy factor within the team is unlikely to be met and additional reductions in expenditure will need to be found.

General Fund Forecast 2016/17
at 28 February 2017 - Period 11

Technology

Portfolio Holder - Cllr T Byford

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Information Comms & Technology	5,858	(5,748)	110	(45)	65	65	0	69	135	66
Total Net Budget for Portfolio	5,858	(5,748)	110	(45)	65	65	0	69	135	66

Virements

Transfer from/(to) earmarked reserves
Allocation from Contingency
In year virements

	£000
	114
	0
	<u>(159)</u>
	<u>(45)</u>

General Fund Forecast 2016/17
at 28 February 2017 - Period 11
Technology
Portfolio Holder - Cllr T Byford

Forecast Outturn Variance	Year to date Variance
a.	<p>A pressure on Employee costs mainly due to Agency, Standby & Protected Pay, Recruitment costs and the Vacancy Factor is being offset by higher income than profiled. Capitalisation of salary costs which should reduce the pressure on staffing costs by year-end has not yet happened</p>

Housing Revenue Account Forecast 2016/17
at 28 February 2017 - Period 11
Deputy Chief Executive - Simon Lefley

Description	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Employees	276	0	276	276	0	276	276	0
b Premises (Excluding Repairs)	702	0	702	762	60	644	684	40
c Repairs	4,736	0	4,736	4,736	0	4,007	4,007	0
d Supplies & Services	67	0	67	67	0	61	61	0
e Management Fee	5,618	0	5,618	5,618	0	4,754	4,754	0
f MATS	1,048	0	1,048	1,048	0	961	961	0
g Provision for Bad Debts	372	0	372	372	0	341	341	0
h Capital Financing Charges	13,045	0	13,045	13,045	0	11,958	11,958	0
Expenditure	25,864	0	25,864	25,924	60	23,002	23,042	40
i Fees & Charges	(503)	0	(503)	(503)	0	(461)	(461)	0
j Rents	(26,645)	0	(26,645)	(26,945)	(300)	(24,425)	(24,575)	(150)
k Other	(263)	0	(263)	(263)	0	(241)	(241)	0
l Interest	(210)	0	(210)	(210)	0	(193)	(193)	0
m Recharges	(530)	0	(530)	(390)	140	(486)	(406)	80
Income	(28,151)	0	(28,151)	(28,311)	(160)	(25,805)	(25,875)	(70)
n Appropriation to Earmarked reserves	2,287	0	2,287	2,387	100	0	0	0
o Statutory Mitigation on Capital Financing	0	0	0	0	0	0	0	0
Net Expenditure / (Income)	0	0	0	0	0	(2,803)	(2,833)	(30)
Use of Reserves								
Balance as at 1 April 2016	3,502	0	3,502	3,502	0			
Use in Year	(0)	0	(0)	(0)	0			
Balance as at 31 March 2017	3,502	0	3,502	3,502	0			

Housing Revenue Account Forecast 2016/17
at 28 February 2017 - Period 11
Deputy Chief Executive - Simon Leftley

Forecast Outturn Variance	Year to Date Variance
a.	
b. Forecast Overspend due to the cost of security patrol services on the Victoria Ward	
c.	
d.	
e.	
f.	
g.	
h.	
i.	
j. Higher than estimated rental income because of a lower number of void properties than expected in the budget, and further conversion of new tenancies being let at formula rent.	
k.	
l.	
m. Due to a reduction in the forecast spend on the capital programme, this has reduced the 8% fee income re-imbursed to the HRA.	
n. Any underspend at year end, will be transferred to the HRA Reserve.	
o.	



**Capital Programme Budget
Monitoring 2016/17**

Period 11

**as at 28th February 2017
Departmental Summary**

Capital Programme Monitoring Report – February 2017

1. Overall Budget Performance

The revised Capital budget for the 2016/17 financial year is £55.114million which includes all changes agreed at February Cabinet. Actual capital spend at 28th February is £38.224million representing approximately 69% of the revised budget. This is shown in Appendix 1. (Outstanding creditors totalling £0.420million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by Department as follows:

Department	Revised Budget 2016/17 £'000	Outturn to 28 February 2016/17 £'000	Expected outturn 2016/17 £'000	Latest Expected Variance to Revised Budget 2016/17 £'000	Previous Expected Variance to Revised Budget 2016/17 £'000
Chief Executive	1,289	409	1,199	(90)	-
People	14,185	10,065	11,665	(2,520)	-
Place	32,199	21,669	31,741	(458)	-
Housing Revenue Account (HRA)	7,441	6,081	7,441	-	-
Total	55,114	38,224	52,046	(3,068)	-

The capital programme is expected to be financed as follows:

Department	External Funding			Total Budget £'000
	Council Budget £'000	Grant Budget £'000	Developer & Other Contributions £'000	
Chief Executive	1,285	-	4	1,289
People	6,806	7,378	1	14,185
Place	16,274	15,206	719	32,199
Housing Revenue Account (HRA)	7,285	109	47	7,441
Total	31,650	22,693	771	55,114
As a percentage of total budget	57.4%	41.2%	1.4%	

The funding mix for the total programme could change depending on how much grant and external contributions are received by the Council by the end of the year.

The grants and external contributions position to 28th February is as follows:

Department	Grant Budget £'000	Developer & Other Contributions Budget £'000	Total external funding budget £'000	External funding received £'000	External funding outstanding £'000
Chief Executive	-	4	4	-	4
People	7,378	1	7,379	3,813	3,566
Place	15,206	719	15,925	14,211	1,714
Housing Revenue Account (HRA)	109	47	156	106	50
Total	22,693	771	23,464	18,130	5,334

2. Department Budget Performance

Department of the Chief Executive

The revised capital budget for the Department of the Chief Executive is £1.289million. The budget is distributed across various scheme areas as follows

Department of the Chief Executive	Revised Budget 2016/17 £'000	Outturn to 28 February 2016/17 £'000	Expected outturn 2016/17 £'000	Latest Forecast Variance to Year End 2016/17 £'000	Previous Forecast Variance to Year End 2016/17 £'000
Council Buildings	9	8	9	-	-
Asset Management (Property)	359	106	269	(90)	-
Cemeteries & Crematorium	785	295	785	-	-
Subtotal	1,153	409	1,063	(90)	-
Priority Works (see table)	136	-	136	-	-
Total	1,289	409	1,199	(90)	-

Priority Works	£'000
Budget available	500
Less budget allocated to agreed schemes	(364)
Remaining budget	136

Actual spend at 28th February stands at £0.409million. This represents 32% of the total available budget.

Council Buildings

All building works at Tickfield and the Perimeter Security Improvements are now complete.

Asset Management (Property)

A scheme to demolish the existing Southend Library car park and construct a new one is in progress and utility mapping, topographical surveys and laser scanning have already taken place. The new building will increase capacity for parking spaces and earn additional income. Planning submission is now scheduled to be submitted before the end of March.

The scheme to demolish the public toilets at Leigh Cliffs has been delayed due to the UK Power Networks disconnection date being later than originally expected. The full budget of £15k will therefore be included as a carry forward request in the report to June Cabinet.

The contractors have instructed the land agents to deal with the statutory rights and related easements and way leaves on the Ropers Farm Cottages scheme. This is unlikely to be in a position to proceed before the end of March therefore the full budget of £45k will be included as a carry forward request in the report to June Cabinet.

The works on the Pier Arches Toilets Waterproofing Solution have been delayed due to marketing and it is currently waiting on a structural engineers report. The full budget of £30k will be included as a carry forward request in the report to June Cabinet.

Cemeteries and Crematorium

A scheme to improve the crematorium grounds and replace the aged Pergola Walk is taking place to include memorials and interment units within the supporting structure. The concrete base has now been laid and set and installation of the granite modules commenced on 6th March.

The scheme to install pre-made mini graves for cremated remains commenced on 25th November. The mini graves have all been installed and the paving has now been completed. Final works on landscaping will be completed by the end of March.

The hearths in all three cremators are to be replaced this financial year. This commenced on 10th March and it is expected to be complete before the end of March.

Priority Works

The Priority works provision budget currently has £136k remaining unallocated.

Summary

Carry forward requests to be included in the report to June Cabinet include the Ropers Farm Cottages scheme for £45k, Leigh Cliffs Public Toilets Demolition for £15k and Pier Arches Toilets for £30k.

Department for People

The revised Department for People budget totals £14.185million.

Department for People	Revised Budget 2016/17 £'000	Outturn to 31 January 2016/17 £'000	Expected outturn 2016/17 £'000	Latest Expected Variance to Year End 2016/17 £'000	Previous Expected Variance to Year End 2016/17 £'000
Adult Social Care	489	146	489	-	-
General Fund Housing	1,323	1,082	1,103	(220)	-
Children & Learning Other	64	-	64	-	-
Condition Schemes	992	676	992	-	-
Devolved Formula Capital	288	288	288	-	-
Primary and Secondary School Places	11,029	7,873	8,729	(2,300)	-
Total	14,185	10,065	11,665	(2,520)	-

Actual spend at 28th February stands at £10.065million. This represents 71% of the total available budget.

Adult Social Care

The Community Capacity grant is used to enable vulnerable individuals to remain in their own homes and to assist in avoiding delayed discharges from hospital. A review has been carried out and the costs of recommendations as a result of a sheltered housing review are expected to be £50k with service transformation costs expected to be £165k.

The Local Authority Trading (LATC) Company Delaware and Priory scheme has allocated £18k to the implementation project manager which is expected in 2016/17.

General Fund Housing

The Private Sector Renewal scheme is in place to ensure that the private sector stock is kept in a good condition. The grant process is currently awaiting clarification therefore £180k of the current budget will be included as a carry forward request in the report to June Cabinet.

The Empty Dwellings Management scheme is currently concentrating on bringing more empty homes back into use. No further major expenditure is planned for 2016/17 therefore £40k of the current budget will be included as a carry forward request in the report to June Cabinet.

The adaptations team are on target to spend the budgeted £800k in 2016/17. The team will be moving to stage two of the service redesign over the next few months and the new four year framework agreement to deliver adaptations for the joint service is planned for July 2017.

Children & Learning Other Schemes

Retentions of £57k are being held for Kingsdown Special School roof works and will be paid once outstanding snagging and defects works are completed and fully signed off. This figure is included in the creditors shown above.

Condition Schemes

A budget of £0.992m has been allocated to address larger conditions in schools where the cost is over the schools capabilities to fund. Most of these works have been undertaken over the school summer holidays to minimise disruption to the schools. Retentions of £17k are being held for works completed last year at seven primary schools.

Devolved Formula Capital

This is an annual devolution of dedicated capital grant to all maintained schools. The grant for 2016/17 is £288k. This grant amount will reduce as further maintained schools convert to academy status.

Primary and Secondary School Places

The primary expansion programme is now complete. A review of places available against forecast demand will be done on an annual basis. If a need is identified, a further expansion of primary places will be explored to ensure that the Council's statutory duty to provide a good school place for all those that request it can be met.

A secondary expansion programme is now in the beginning stages to ensure that the extra places supplied in primary are matched in secondary as they are needed. As part of this expansion programme, the PROCAT building in Southchurch Boulevard has been purchased and an internal realignment plan is waiting for land transfer agreements to be approved by the Department for Education (DfE) before they can be progressed. Improvements to Special Education Needs and Pupil Referral Unit accommodation are also in the planning stages and waiting for the same DfE approval. A carry forward request of £2.3million will therefore be included in the report to June Cabinet. A further £78k is also being held as retention payments against works completed in the previous financial year on primary expansion projects.

Summary

Carry forward requests to be included in the report to June Cabinet included £40k for the Empty Dwellings Management scheme, £180k for the Private Sector Renewal scheme and £2.3million for the School Improvements and Provision for School Places scheme.

Department for Place

The revised capital budget for the Department for Place is £32.199million. This includes all changes approved at February Cabinet. The budget is distributed across various scheme areas as follows:

Department for Place	Revised Budget 2016/17 £'000	Outturn to 28 February 2016/17 £'000	Expected outturn 2016/17 £'000	Latest Expected Variance to Year End 2016/17 £'000	Previous Expected Variance to Year End 2016/17 £'000
Culture	1,277	609	1,277	-	-
ICT Programme	4,633	3,542	4,468	(165)	-
Enterprise, Tourism & Regeneration	6,766	4,292	6,766	-	-
Southend Pier	866	308	866	-	-
Coastal Defence & Foreshore	611	426	458	(153)	-
Highways and Infrastructure	8,123	6,653	8,123	-	-
Parking Management	134	62	134	-	-
Section 38 & 106 Agreements	643	568	643	-	-
Local Transport Plan	2,818	1,920	2,668	(150)	-
Local Growth Fund	4,914	2,716	4,914	-	-
Transport	6	42	16	10	-
Energy Saving Projects	1,408	531	1,408	-	-
Total	32,199	21,669	31,741	(458)	-

Actual spend at 28th February stands at £21.669million. This represents 67% of the total available budget.

Culture

The works have now commenced on Westcliff Library with Leigh Library development works currently in progress.

Final works have begun on the Belfairs Golf Course Drainage Works and are expected to complete by 31st March.

The design works are underway on the Palace Theatre Air Handling Units. There is a possibility that this will identify additional works to the roof area. This will be assessed once more information is known.

All first floor windows have now been installed on the Palace Theatre with the additional windows for the toilets in the process of being installed.

The contract has now been awarded for the Air Handling Units at Southend Leisure and Tennis Centre. These works commenced at the end of January and are expected to complete by the end of the financial year.

ICT

The final drafts of the low level designs have been completed for the Datacentre works and they are currently being reviewed for sign off. Both Southend and Thurrock Datacentres are cabled and ready for work to begin.

The scheme to deliver a robust Social Care case management system is underway with a full suite of test systems now available for use. The budget for 2016/17 is £1.4million but this will be reviewed at year end once a revised timetable of works has been defined. The project go live date has been delayed with revised dates to be confirmed. A carry forward of £165k will be included in the report to June Cabinet.

CallSecure testing has been carried out by staff on the Cash Receipting system with a number of queries raised with Capita. Department representatives are to be invited to a further testing session to gain their feedback.

Hardware is in the process of being purchased for libraries and this will be rolled out during March. This scheme is expected to complete before year end.

Enterprise, Tourism & Regeneration

The Regeneration projects include all the work currently taking place on the City Deal Incubation Centre, Airport Business Park, Queensway and the Coastal Communities Fund.

Programme pressures on the Airport Business Park have reduced anticipated spend by 31st March but the grant of £3.2m will still be spent by this deadline as per the grant requirement.

Several projects are planned for 2016/17 under the Property Refurbishment Programme including works at Priory Park yard, Campfield Road toilets, Belfairs Park drainage investigations and Central Museum windows. Orders for the shelters and toilets at Shoebury Common have now been placed and will be installed once they have been received.

The Ground Penetrating Radar scheme of £142k is focused on determining the location of gas pipes, electricity cables and drainage around the Queensway site. The survey has now been completed and both the 2D and 3D models have been delivered. The works are now complete on this scheme.

Southend Pier

Additional works have been carried out on the pile caps on Southend Pier and works are on-going. Pier decking repairs are also taking place. It is anticipated that this full budget will be spend during 2016/17.

An order has been placed for the trial concrete repairs on Prince George extension scheme at a cost of £200k. The works are expected to be complete within 6 months and a carry forward request will be required with the value dependant on the level of works completed by 31st March.

Coastal Defence and Foreshore

The Cliff stabilisation scheme on Clifton Drive is working to remediate the cliff slip and reinforce it against further slippage. The final works of fixing anti-slip strips to the step edges took place in early November which completes the main project. The final account is in the process of being prepared.

Minimal spend is expected for the remainder of the year on the Shoebury Common Sea Defence scheme therefore a carry forward request of £80k will be included in the report to June Cabinet.

Funding totalling £160k from the Environment Agency has been received as part of the Southend Shoreline Strategy and development of the strategy is currently underway. A carry forward request of £73k will be included in the report to June Cabinet to continue the scheme in 2017/18.

Highways and Infrastructure

A scheme to invest in the highways infrastructure to reduce long term structural maintenance and improve public safety was approved for 2016/17. The works are based on priorities identified by the outcome of the asset management condition survey. Schemes were approved with regards to verge hardening and works commenced during February 2017.

A grant of £65k has been received from the Department for Transport for the repair of potholes throughout the Borough and there is a requirement to spend this in year. This grant has been secured for the next 5 years.

The Street Lighting budget is a multi-million pound, multi-year scheme to be part funded by the Challenge fund from the Department for Transport. The total number of lanterns converted is now over 10,900 and works are continuing to complete the outstanding lights. Works have now commenced in parks, the Civic Centre car park and on Southend Pier.

Parking Management

A new scheme to improve car park surfacing, structures and signage and to replace pay and display machines in order to maximise capacity and usage is taking place in 2016/17. The scheme will aim to rationalise and upgrade pay and display equipment across all car parks, surface improvements at East Beach, lighting upgrades at Belton Gardens and layout alterations to improve accessibility and security at University Square. Some works are now underway in Elm Road to demolish an old store and convert into parking bays. Tylers Avenue works have been delayed due to power issues with equipment. These works recommenced on 3rd March.

Section 38 and Section 106 Schemes

There are a number of S38 and S106 schemes all at various stages. The larger schemes include works to Shoebury Park enhancement and Fossetts Farm bridleway works.

Local Transport Plans (LTP Schemes)

The Local Transport Plan schemes cover various areas including better networks, traffic management, better operation of traffic control systems and bridge strengthening. Schemes are well underway and works on Carnarvon Road commenced on 9th January.

Minimal spend is expected on the Bridge Strengthening scheme for the remainder of the financial year and a carry forward request of £150k will be included in the report to June Cabinet.

Local Growth Fund

The A127 Growth Corridor projects will support the predicted growth associated with London Southend Airport and the Joint Area Action Plan (JAAP) proposals developed by Southend, Rochford and Essex County Councils to release land and create 7,380 high value jobs. The improvement will also support background growth of Southend and Rochford.

The final business case for A127 Kent Elms junction improvements has been approved by the South East Local Enterprise Partnership to draw down the 2016/17 funding.

Work commenced at Kent Elms on 21st November 2016 and the existing footbridge was removed to allow for the construction of the additional lane inbound and outbound. Works are focussing on the inbound carriageway laying the new kerblines and drainage up to the new toucan crossing. New drainage is being laid for the new outbound carriageway at the west of the junction. School crossing patrol is in place for the duration of the works.

The works to the Bell junction will be focusing on options to put forward for the business case. Pedestrian surveys have been undertaken and further work is required due to the review. Air quality specialist work has commenced and the draft engagement and consultation document is currently being updated.

Bridge and Highway Maintenance works will be focusing on investigation works for improvements to the A127 corridor and supporting Kent Elms works. Gaist are currently reviewing the deterioration model for the A127 to identify work requirements. Further surveys for lighting and safety barriers will be undertaken.

Transport

The final account has now been agreed for the main works on the A127 Tesco junction improvements. The Road Safety Audit report has been reviewed with minor adjustments being carried out on traffic signals as necessary. Works to steps at Strawberry Fields are yet to be completed. An accelerated delivery request of £10k will be included in the report to June Cabinet for this scheme to fund works carried out before the end of March.

Southend Transport Model is an on-going scheme to support various multi modal transport projects. The work on the review of the model is underway to establish what updates are required.

Energy Saving Projects

Temple Sutton Primary School are still to make a decision on the pool works therefore the scheme is on hold until then.

The lift works are now complete at Beecroft and the contractor for the ventilation works is still on site.

New projects are in the process of being developed for the Solar PV and Energy Efficiency schemes but it is unlikely they will commence in 2016/17. Carry forward requests are therefore likely on this scheme but more information on the amounts will be known at year end.

Summary

Carry forward requests to be included in the report to June Cabinet are Development of the Liquid Logic Case Management System for £165k, Shoebury Common Sea Defence scheme for £80k, the Southend Shoreline Strategy for £73k and LTP Bridge Strengthening for £150k.

An accelerated delivery request on the A127 Junction Improvements scheme for £10k will be included in the report to June Cabinet.

Housing Revenue Account

The revised budget for the Housing Revenue Account capital programme for 2016/17 is £7.441million. The latest budget and spend position is as follows:

Housing Revenue Account	Revised Budget 2016/17 £'000	Outturn to 28 February 2016/17 £'000	Expected outturn 2016/17 £'000	Forecast Variance to Year End 2016/17 £'000	Previous Forecast Variance to Year End 2016/17 £'000
Decent Homes Programme	4,324	3,552	4,324	-	-
Council House Adaptations	500	397	500	-	-
Other HRA	2,617	2,132	2,617	-	-
Total	7,441	6,081	7,441	-	-

The actual spend at 28th February of £6.081million represents 82% of the HRA capital budget.

Decent Homes Programme

Decent Homes works have recently been reviewed to reflect life expired component replacements. Phase two of the block upgrade project at Saxon Gardens has now commenced. Health and safety issues have caused slightly more spend on the rewiring budget but this will be absorbed in the Decent Homes budget as a whole and will not cause a pressure.

Council House Adaptions

This budget relates to minor and major adaptations in council dwellings. Spend depends on the demand for these adaptations and works are currently in progress for 2016/17.

Other HRA

The plan for the HRA Land Review scheme is to construct 18 housing units within the Shoeburyness ward. The contractor has now entered the final phase in the construction process. The last two houses at Ashanti site D were handed over at the start of February and are now occupied. The remaining set of five flats at Ashanti site F are due to be completed and handed over by mid-March. A project completion event was held on 24th February and was well received.

Summary of Capital Expenditure at 28th February 2017

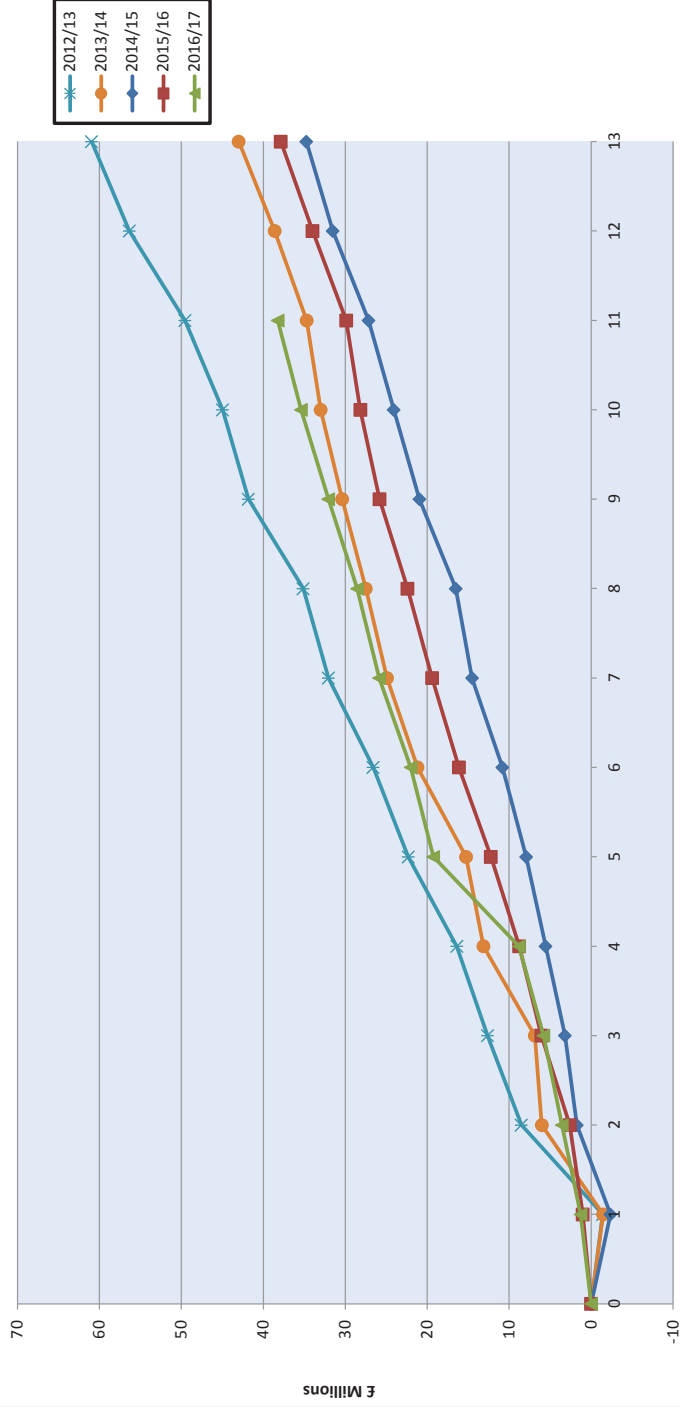
Appendix 1

	Original Budget 2016/17 £000	Revisions £000	Revised Budget 2016/17 £000	Actual 2016/17 £000	Forecast outturn 2016/17 £000	Forecast Variance to Year End 2016/17 £000	% Variance
Chief Executive	15,229	(13,940)	1,289	409	1,199	(90)	32%
People	13,365	820	14,185	10,065	11,665	(2,520)	71%
Place	34,083	(1,884)	32,199	21,669	31,741	(458)	67%
Housing Revenue Account	10,773	(3,332)	7,441	6,081	7,441	-	82%
	73,450	(18,336)	55,114	38,224	52,046	(3,068)	69%
Council Approved Original Budget - February 2016	73,450						
Chief Executive amendments	(15,846)						
People amendments	(144)						
Place amendments	(2,045)						
HRA amendments	(3,489)						
Carry Forward requests from 2015/16	4,218						
Accelerated Delivery requests to 2015/16	(2,807)						
Budget re-profiles (June Cabinet)	(134)						
New external funding	1,911						
Council Approved Revised Budget - February 2017	55,114						

Actual compared to Revised Budget spent is £38.224M or 69%

Appendix 2

Capital programme Delivery
Cumulative Capital Expenditure 2012/13 to 2016/17



Year	Outturn £m	Outturn %
2012/13	61.0	97.9
2013/14	43.3	93.8
2014/15	34.8	83.8
2015/16	37.9	97.0